

Company Presentation March 2025

INHALT

- 1 PORR at a Glance
- 2 One-Stop Shop
- 3 For a better World
- 4 Our References







HOME OF CONSTRUCTION

Focus on construction

We are and will remain a construction company that builds as much as possible itself.



Technology leader

We are setting new benchmarks in the construction sector with state-of-the-art solutions.

One-stop shop

From the idea to the design, build & execution to operation as a general or total contractor.



Successful since 1869

A tradition of being a visionary and pioneer, for over 150 years.

Our strategy

Intelligent Growth with Green and Lean.



We live responsibility

Environmental. Social. Governance. We are the most sustainable construction company on our home markets.

STRONG FIGURES 2024 PROFITABILITY & GROWTH



EUR > 6.7 bn
Solid output



EUR > 8.5 bn
Top order backlog



EUR 158.4m EBIT



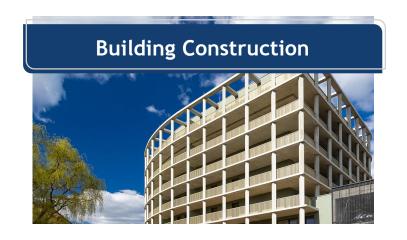
~ **21.000** Staff

from more than 80 countries

As of 31st December 2024



OUR RANGE OF SERVICES THE RIGHT PARTNER FOR YOUR PROJECT



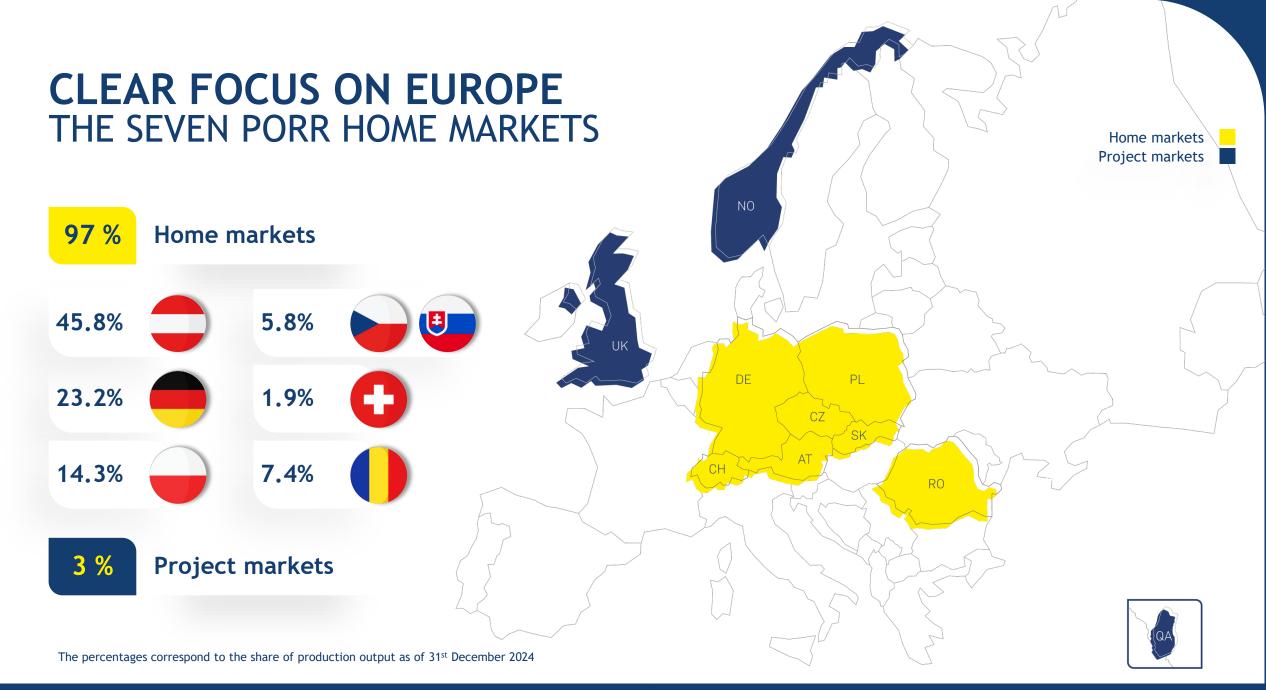












FOCUS ON INTELLIGENT GROWTH WITH GREEN AND LEAN

Intelligent Growth Green and Lean

Company

Best in class for construction & technologies

Build on leading market position

Sustainable profitability ahead of revenue

Strong equity position & efficient use of capital

We inspire our customers.

Staff

We live our PORR Principles

The Best Place to Work

Nurturing talents - lifelong learning for all of us

We live diversity, equal opportunities and performance

We build on PORRians.

LEAN

Lean construction

Lean administration

In-house value creation, shoulder to shoulder

Pioneer in digitalisation - improving quality and efficiency

We create value without waste.

ESG

Clear commitment to ecological, environmentally-friendly construction

Efficient and responsible use of resources and energy

We act holistically in line with the circular economy

Clear commitment to compliance and ethical behaviour

We unite economy, ecology and society.



OUR RANGE OF SERVICES UNIQUELY BROAD RANGE

Building Construction

Revitalisation
Modular construction
Shopping centres
Office buildings
Stadium construction

Healthcare facilities Educational institutions Residential construction Hotels

Environmental Engineering

Demolition
Landfill operations
Remediation of
contaminated sites
Waste management
Earthworks
Gravel production

Asbestos and pollutant removal Recycling of C&D waste Waste treatment Circular Construction

Civil Engineering & Infrastructure

Power plant constr.
Bridge construction
Road construction
Railway construction
Tunnelling
Tunnel & traffic
technology

Hydraulic engineering & harbours
Rock technology
Structural engineering
Pipeline construction

Design & Engineering

Architecture
Technical building
services planning
Structural design
Building preparation
Construction
supervision

Building Information Modelling (BIM) General planning Building certification Fire protection

Special Competencies

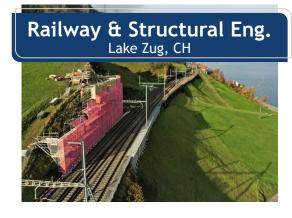
Design-build contractor/total contractor Industrial construction/EPC Skyscraper construction Facade construction Airport construction Data centers High-Alpine construction Asphalt and concrete production Mastic asphalt Waterproofing Steel construction Slab Track Austria Concrete slab construction Facility Management **Property Management** Healthcare - Design & Build

Public Private Partnerships (PPP)

SEGMENT AT / CH - AUSTRIA, SWITZERLAND LEADING MARKET POSITION









Industrial Construction
Operaing facility Xentis, AT





SEGMENT DE - GERMANY FOCUS ON CONSOLIDATION

Building Construction Manfredstraße Essen



Civil Engineering
Suedlink crossing ElbX



Structural Engineering
Salzbachtal bridge



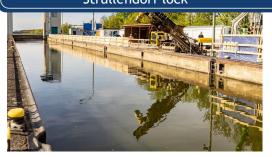
Government Services
Vogelweh Elementary School Kaiserslautern



Tunnelling Fildertunnel



Specialist Civil Eng.
Strullendorf lock



Traffic Route Con.



Industrial Construction

Siemens Healthineers



SEGMENT PL - POLANDPORR'S SECOND-LARGEST SEGMENT

Building Construction
Selvita Research and Development Center



Civil Engineering
Tunnel TS 26



Industrial Construction
OCEAN Data Center



Railway Engineering Trzcińsko Bahntunnel



Special Projects
Flood retention basin Roztoki



Specialist Civil Eng. Wavebreaker Gdansk

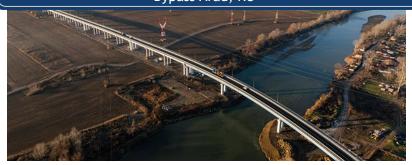


SEGMENT CEE - CZECH REPUBLIC, SLOVAKIA, ROMANIA STRONG EXPERTISE IN MAJOR INFRASTRUCTURE PROJECTS

Building Contruction Parking lot Pardubice, CZ



Civil Engineering Bypass Arad, RO



Railway Engineering Railway line Trencianska, SK



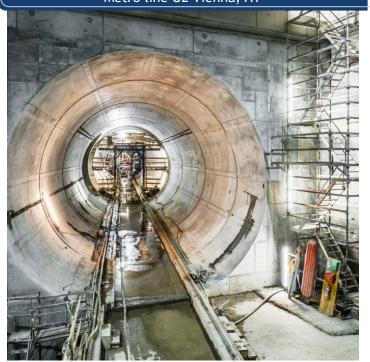
Specialist civil Engineering Airport Otopeni, RO

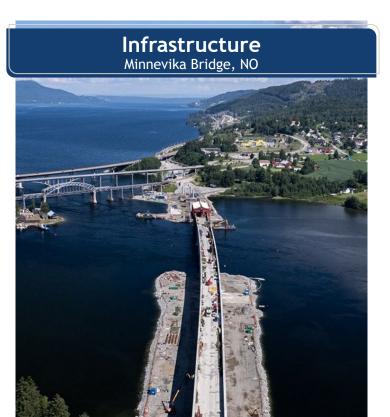


Special Projects Port of Constanța, RO

SEGMENT INFRASTRUKTUR INTERNATIONAL KONZENTRATION AUF PROJEKTGESCHÄFT

Tunnelling Metro line U2 Vienna, AT











DATA CENTERSTOP-LEAGUE CONSTRUCTION

One-Stop shop - our success story

Construction of seven data centers

Building projects of the highest quality

Completion on time

Zero work accidents

0.7%



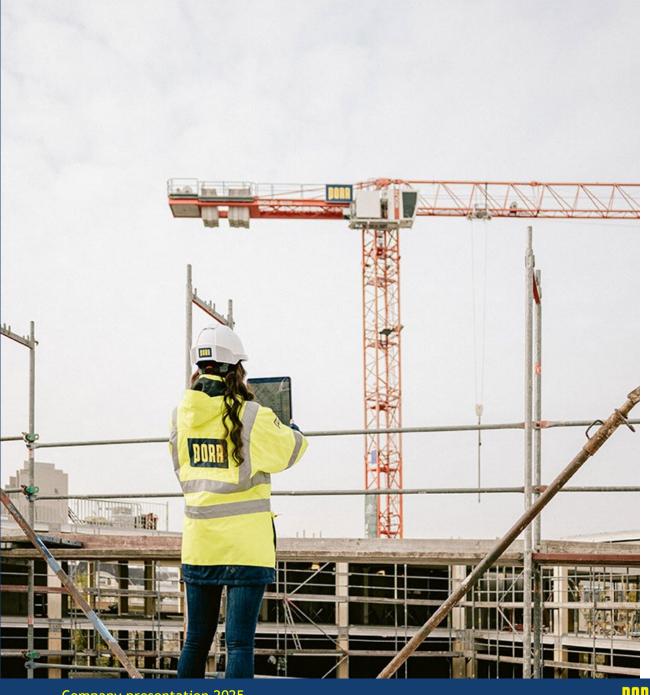
of total output

TOP 3 projects:

• FRA32: 32 MW, DE

• BER12: 16 MW, DE

• WAW.11.1: 8 MW, PL



EPC FROM PLANNING TO BUILDING

- EPC = Engineering-Procurement-Construction
- One-stop shop for major projects inland and abroad
- Preliminary simulation of construction, costs and qualities in the digital twin

Market segments

Healthcare facilities

Industrial plants

Modular Construction

Educational and research buildings

Special projects (such as airports, stadiums, wood construction)



MODULAR CONSTRUCTION FOR AFFORDABLE HOUSING

- Use of modern, prefabricated building services components
- **Prefabrication** of the elements in the factory, installation takes place on site

Advantages

Shorter construction time with high-quality construction

Optimal utilisation of usable space

Lower costs per m² **CO₂ reduction** during production

Company presentation 2025 10.04.2025 | Page 20



THE FUTURE OF CONSTRUCTION 4 D'S

Deglobalisation

Regionalisation & resilience



Nearshoring and reshoring to build local supply chains

Industrial construction Storage buildings

R&D facilities Clean rooms Data centers

Local logistics Regional infrastructure

Decarbonisation

+ 1.5°C max. & climate neutrality



Energy transformation and circular construction

Geothermal energy Pipeline construction

Environmental Engineering Power plants

Recycling Thermal renov. & revitalisation

Digitalisation

Artificial intelligence & digital twins



Digital transformation and operational excellence

BIM 3D - 5D Big Data Digital processes

Lean Construction Robotics AR, VR

Digital site Drones 3D printing

Demographic change

Urbanisation & aging society



Smart infrastructure, affordable housing for generations

Railway, Slab Track Tunnels, bridges

Roads Rehab clinics, medical centers

Residential Hotels, educational buildings

ESG-RATINGSAMONG THE BEST PERFORMERS IN THE INDUSTRY









B Climate Change & Water







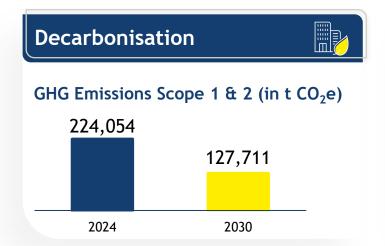


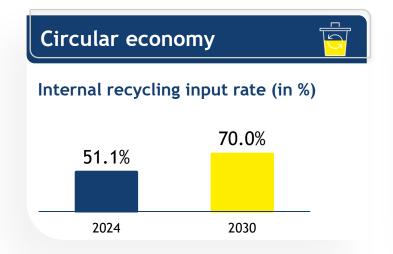


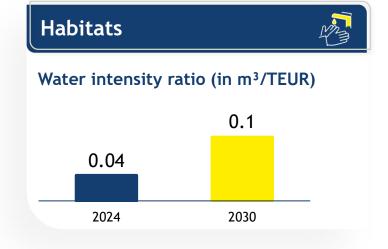


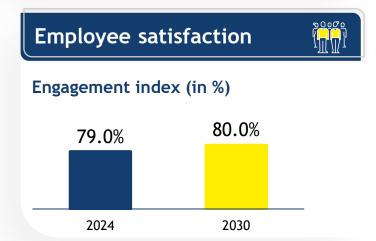


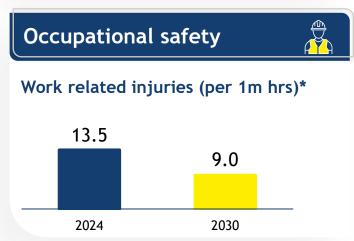
ESG IN NUMBERS SELECTED KPIS & 2030 TARGETS

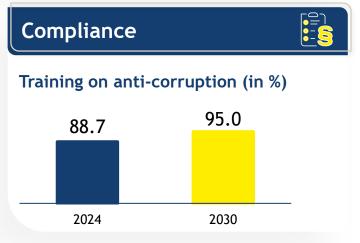








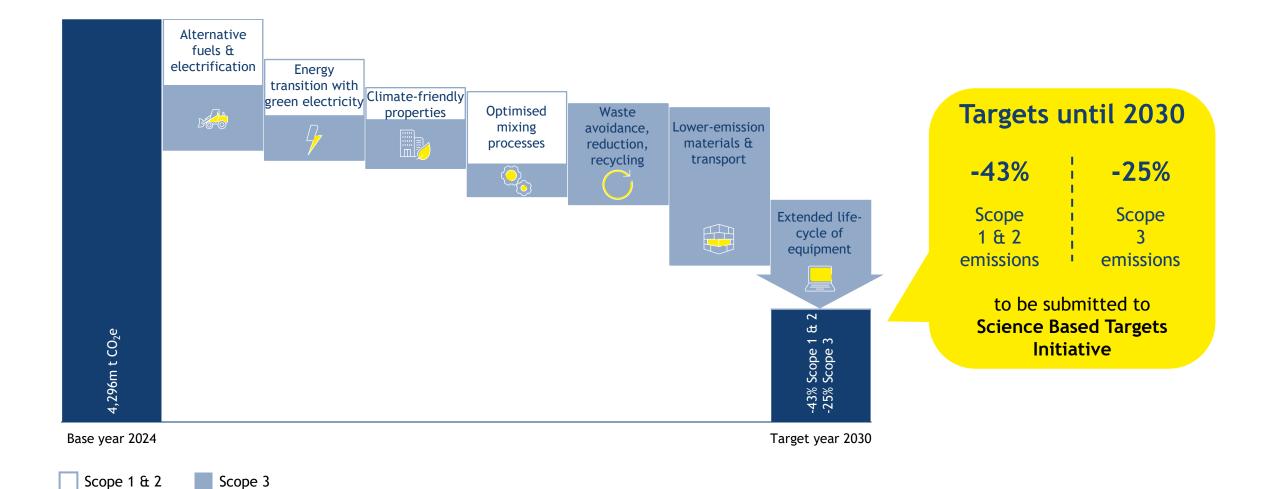




^{*} Average figure, individual segments and countries perform even better (e.g. Romania)

DECARBONISATION PLAN COMMITTED TO SCIENCE-BASED TARGETS INITIATIVE

Scope 3



Company presentation 2025 10.04.2025 | Page 25

WHAT WE BUILD ON OUR FIVE PRINCIPLES



Commit - don't command.
Responsibility starts with me.
Rules are not a matter of
personal choice.



Always one step ahead. Entrepreneurs at heart. Mistakes are a learning opportunity.



Diversity - definitely.

I am not the center of the universe.

Fairness is a matter of honour for us.



Passion

Working together for the best solution.

No compromises when it comes to construction.

The best minds at PORR.



Shoulder to Shoulder

Dare to go beyond your silo.

No lone wolves, please.

Information & knowledge should be shared.

BUILD ON US - GROW WITH US PORR AS EMPLOYER



Unique

Reliability. Shoulder to Shoulder. Appreciation. Passion. Pioneering Spirit. Our five principles connect us.



Leader in technology

Our pioneering spirit has allowed us to be a technology leader in the construction sector for more than 150 years.



Sustainable

Doing business sustainably is a core component of our responsibility towards society.



International

We are active across Europe and internationally, with staff from more than 90 countries.



Nurturing

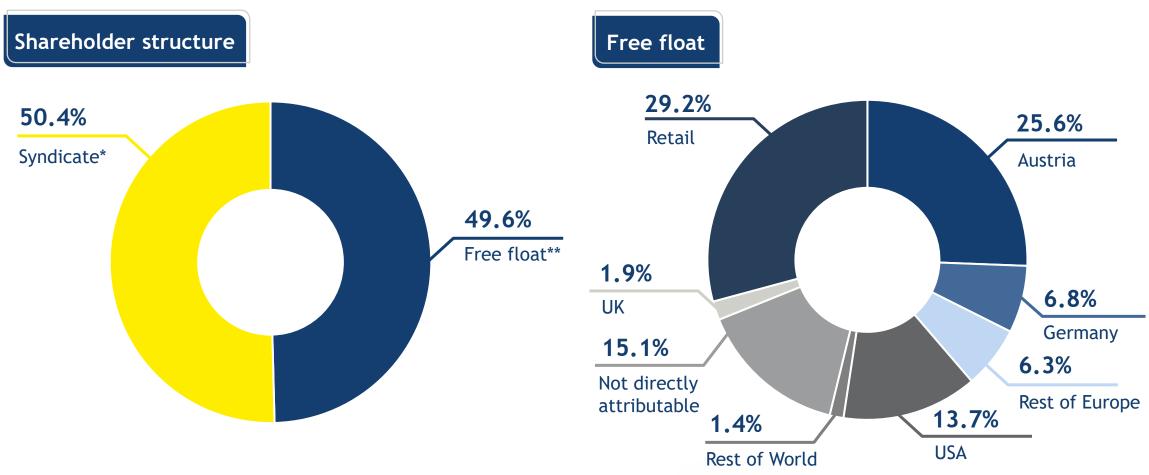
We offer a multitude of options for further education and training so you can develop your soft skills and grow professionally.



Social

We care for you. We have inhouse initiatives to promote diversity and equal opportunities with We@PORR

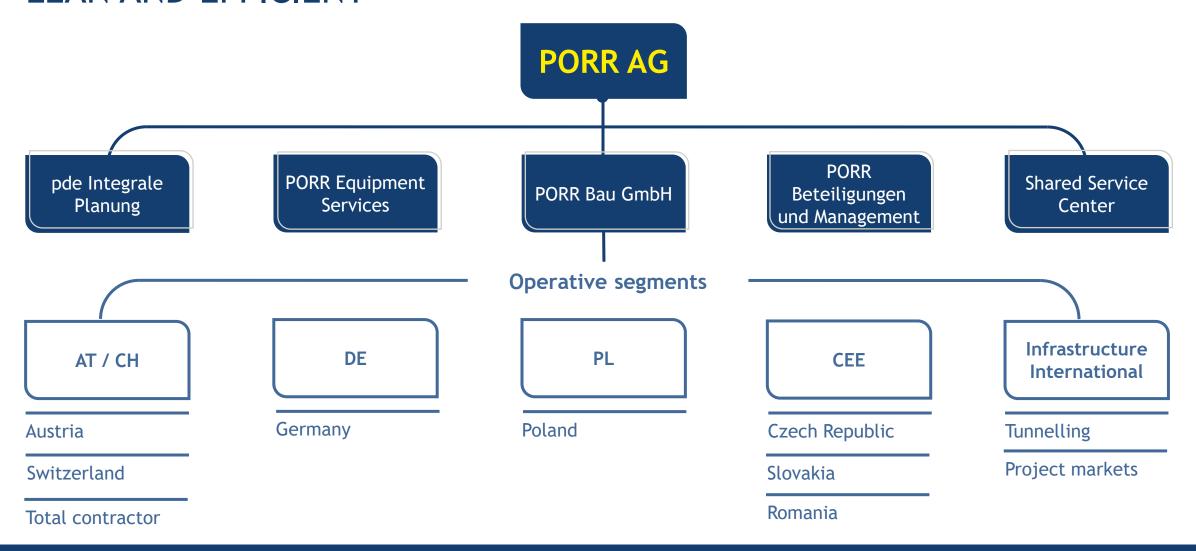
OWNER-RUNWITH A STABLE SHAREHOLDER STRUCTURE



^{*}Syndicate (Strauss Group, IGO Industries Group)

^{**}Free float (4.3% Heitkamp Construction AG and 5.5% PORR Management as well as own shares PORR AG)

OUTLINE OF THE ORGANISATIONAL STRUCTURE LEAN AND EFFICIENT



KEY FINANCIALSAT A GLANCE

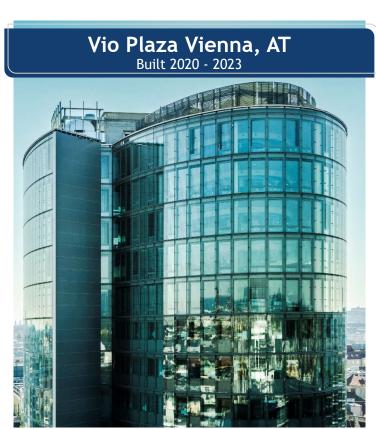
Operating data (in EUR m)	2024	Change	2023	2022	2021
Production output ¹	6,747	2.6%	6,577	6,226	5,727
Revenue	6,190.5	2.3%	6,048.5	5,786.0	5,169.8
EBIT	158.4	12.9%	140.3	120.1	95.2
EBT	145.1	11.0%	130.7	110.0	85.4
Profit	108.9	14.6%	95.0	82.6	61.4
Earnings per share	2.32	4.8%	2.21	1.65	1.18
Financial Position indicators (in EUR m)	31.12.2024	Change	31.12.2023	31.12.2022	31.12.2021
Total assets	4,240	2.5%	4,136	4,147	4,065
Equity (incl. non-controlling interests)	894	4.0%	860	799	824
Equity ratio	21.1%	0.3 PP	20.8%	19.3%	20.3%
Net debt	2	<-100.0%	-40	-59	-65
Key data regarding shares	31.12.2024	Change	31.12.2023	31.12.2022	31.12.2021
Number of shares	39,278,250	-	39,278,250	39,278,250	39,278,250
Market capitalisation (in EUR Mio.)	696.8	39.7%	498.8	461.9	539.7

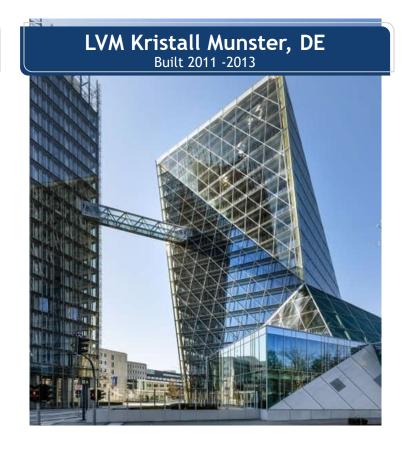
¹ The production output corresponds to the output of all companies and consortiums (fully consolidated, equity method, proportional or those of minor significance) in line with the interest held by PORR AG.



WE BUILD FOR EVERY ASPECT OF LIFE BUILDING CONSTRUCTION REFERENCES





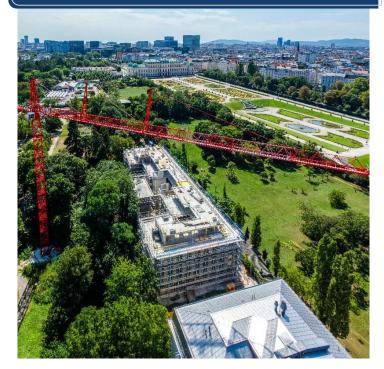


WE BUILD FOR EVERY ASPECT OF LIFE BUILDING CONSTRUCTION REFERENCES

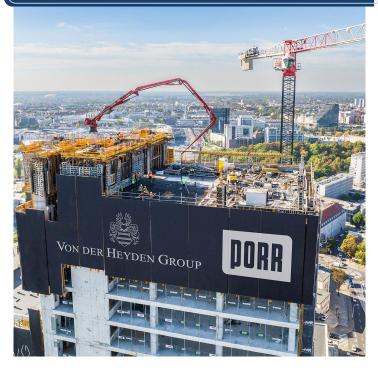
Franklintower Zurich, CH Built 2019 - 2024



European Patent Office Vienna, AT
Built 2022 - 2024



Andersia Silver Poznan, PL Built 2020 - 2022

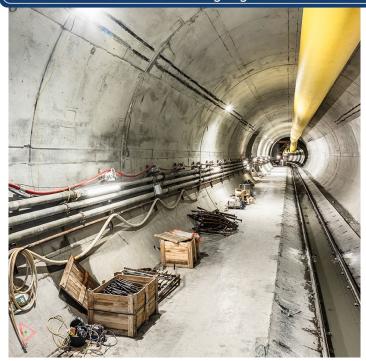


WE MAKE MODERN LIVING POSSIBLE CIVIL ENGINEERING & INFRASTRUCTURE REFERENCES

Power plant Wiesberg, AT Built 2024 - 2025



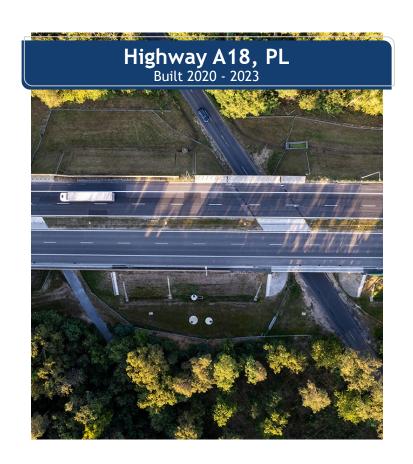
Consortium U2/U5 Wien, AT
Built 2021 - ongoing

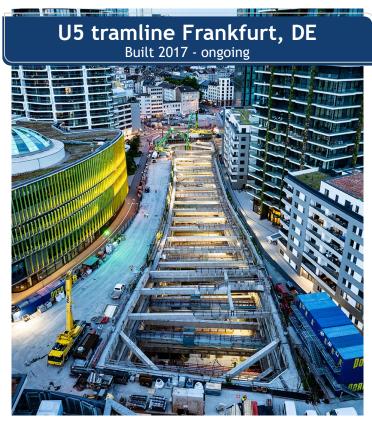


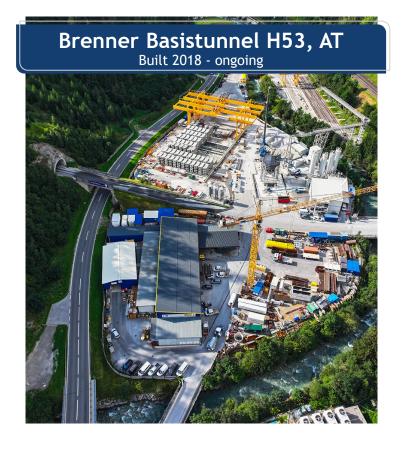
Railway station Pacejov, CZ
Built 2019-2022



WE MAKE MODERN LIVING POSSIBLE CIVIL ENGINEERING & INFRASTRUCTURE REFERENCES

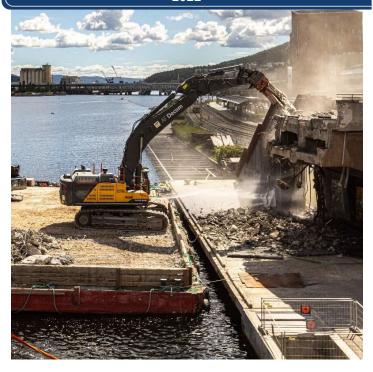






WE ARE BUILDING A GREEN FUTURE ENVIRONMENTAL ENGINEERING REFERENCES

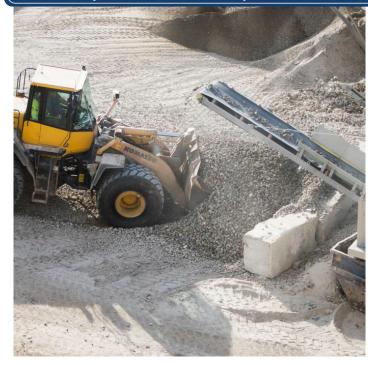
Demolition Drammen Bridge, NO



Earthworks HWRHB Fahrafeld, AT 2020-2023



Recycling Center Himberg, AT wholly owned PORR subsidiary since 2013

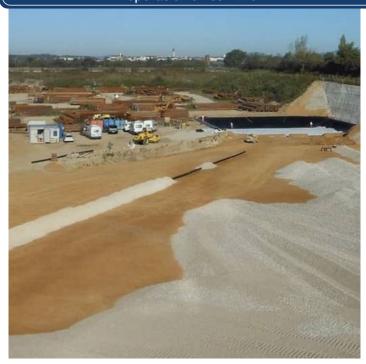


WE BUILD ON A GREEN FUTURE ENVIRONMENTAL ENGINEERING REFERENCES

Gravel Washing Plant Himberg, AT in operation since 2010



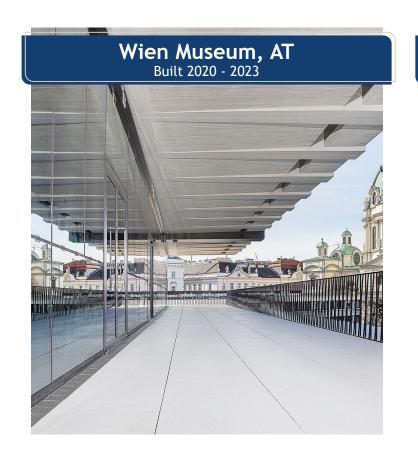
Landfill Linz, AT in operation since 1990

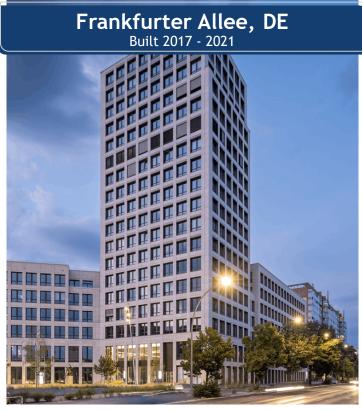


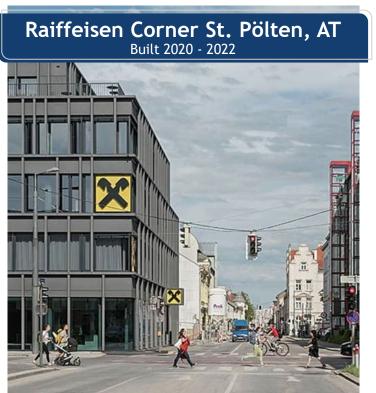
Stone Quarry Gradenberg, AT wholly owned PORR subsidiary since 2005



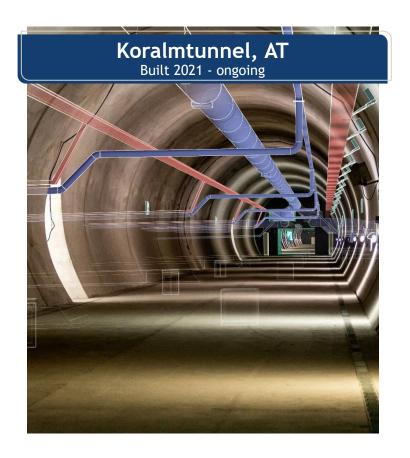
WE PLAN AT THE HIGHEST LEVEL DESIGN & ENGINEERING REFERENCES

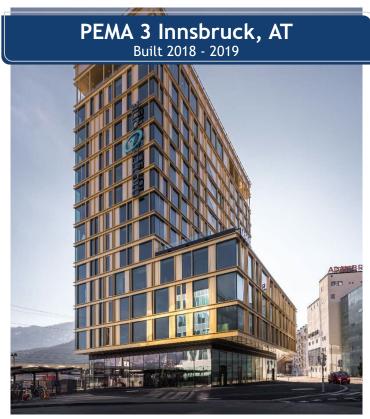


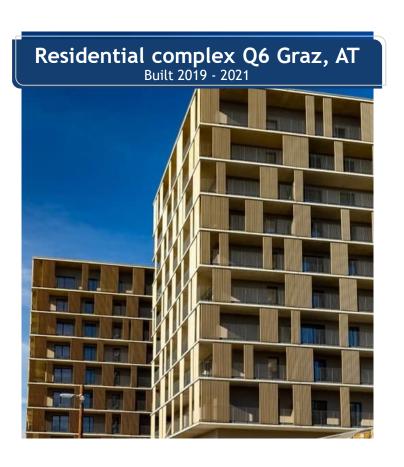




WE PLAN AT THE HIGHEST LEVEL DESIGN & ENGINEERING REFERENCES











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