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PORR IN BRIEF ONE-STOP SHOP



Data as per 31.12.2023



~21,000 Staff members



EUR 8.5 bn Order backlog



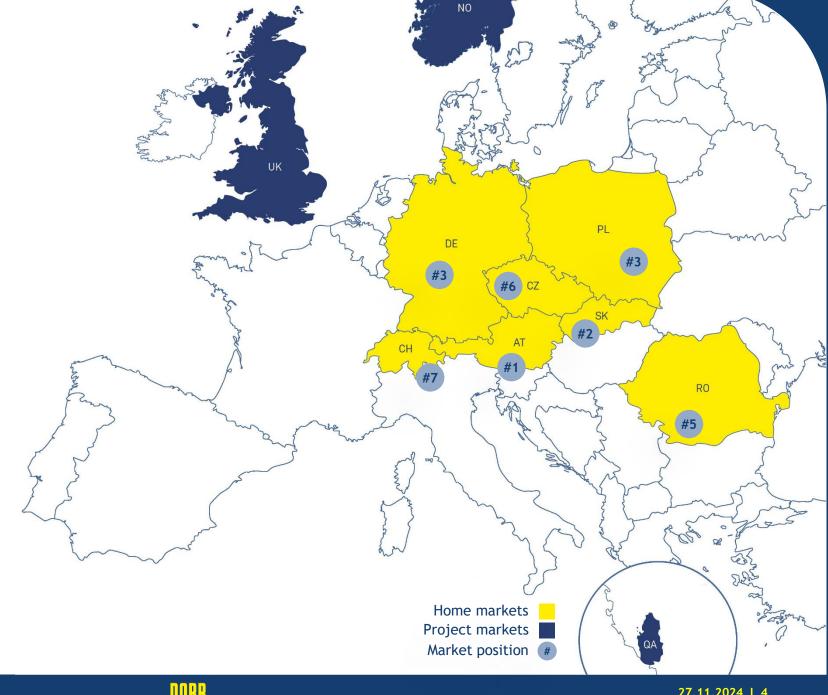
EUR 6.6 bn Production output



EUR 130.7m Earnings before tax (EBT)



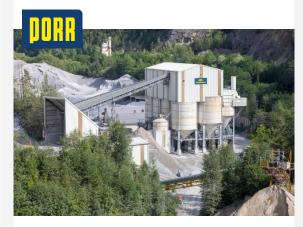
2.3% EBIT margin to sales



THE 4 D'S OF PORR DEMAND IN INFRASTRUCTURE AND BUILDINGS

Deglobalisation

Resilience & regionalisation



Nearshoring and reshoring to build local supply chains

Industrial construction Storage buildings

R&D facilities Clean rooms Data centers

Local logistics Regional infrastructure

Decarbonisation

+1.5°C max. & climate neutrality



Energy transformation and circular construction

Geothermal energy Pipeline construction

Environmental engineering Power plants

Recycling Thermal renov. & revitalisation

Digitalisation

Artificial intelligence & digital twins



Digital transformation and operational excellence

BIM 3D - 5D Big data Digital processes

LEAN Construction Robotics AR, VR

Digital site Drones 3D printing

Demographic change

Urbanisation & ageing society



Smart infrastructure, affordable housing for generations

Railway, Slab Track Tunnels, bridges

Roads Rehab clinics, medical centers

Residential Hotels, educational buildings

FOCUS ON INTELLIGENT GROWTH WITH GREEN AND LEAN

Intelligent Growth

Green and Lean

Company

- Best in Class: In construction and technologies
- Build on leading market position
- Sustainable profitability ahead of revenue
- Strong equity position and efficient deployment of capital

We inspire our customers.

Staff

- We live our PORR Principles
- The best Best Place to Work
- Nurturing talent lifelong learning for all of us
- We live diversity, equal opportunities and performance

We build on PORRians.

LEAN

- Design-build contractor onestop shop for every process
- Innovation leader in construction technology
- Pioneer in digitalisation improving quality and efficiency
- Lean, flexible and costconscious

We rely on LEAN Construction.

ESG

- Clear commitment to ecological, environmentally-friendly construction
- Efficient and responsible use of resources and energy
- We act holistically in line with the circular economy
- Clear commitment to compliance and ethical behaviour

We unite economy, environment and society.



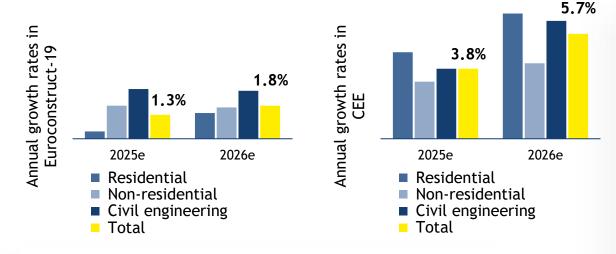
Q1-3/24 AT A GLANCE

- Surpassing the dip
 Running on full capacity
- Selective acquisition
 Heavy pipeline in PL & CEE
- Performance further improved +17.8% in EBIT to EUR 91.9m

- Stable balance sheet Equity ratio at 19.5%
- Solid net debt development
 Operational reduction of -8.2%
- Outlook confirmed
 EBIT at EUR 150-160m

CONSTRUCTION AT TURNING POINT FURTHER MOMENTUM COMING FROM INTEREST CUTS

Re-start of industry with major public support



- Resilience in non-residential buildings: Data
 centres with CAGR of +16% until 2032
- Strong demand push from interest rate reductions (4Q/2025e: 2.25%), especially in building construction
- **Civil engineering** as continuous growth engine

Source: Euroconstruct, June 2024, Bank Austria, ÖBB, Austrian Parliament, BUND, BMWK, spectis.pl, 3Seas Initiative

Long-term drivers of demand across all major markets



- EUR 2.5 bn residential construction stimulus programme
- **EUR 4.5 bn p.a.** investments in railway and road infrastructure



- 14,000 road bridges & 1,000 railway bridges in urgent need of renovation
- EUR 50 bn of expected investment in energy transmission network



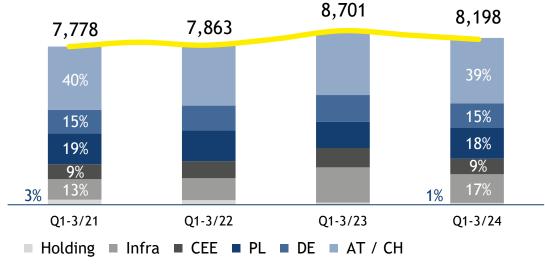
EUR 46 bn investment plan in railway infrastructure



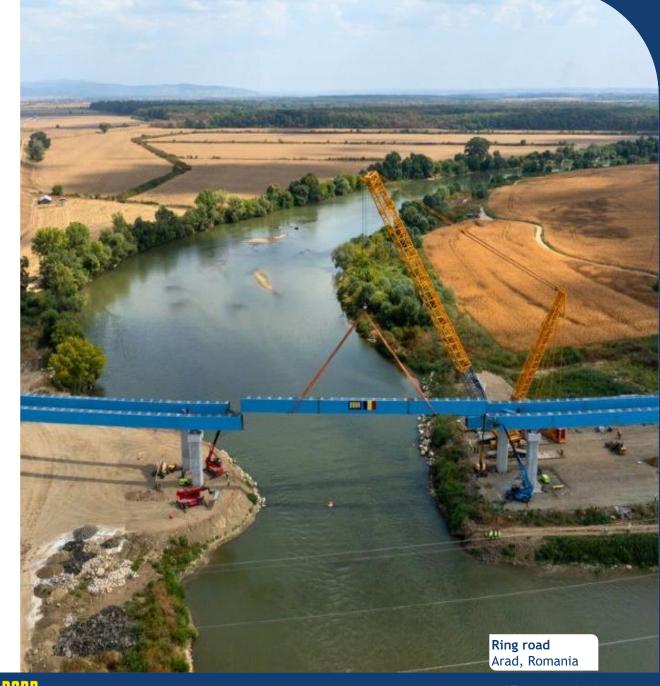
From 1,000 kilometre to2,000 kilometre of expressway

STRONG ORDER BOOK VISIBILITY FOR >1 YEAR

Order backlog (in EUR m)



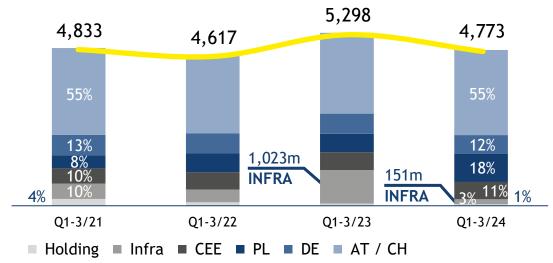
- Focus on working-off existing major orders with high capacity utilisation in civil engineering and INFRA
- +18% in segment PL due to infrastructure construction and data centers



Rounding differences may appear.

SOLID ORDER INTAKES SELECTIVE ACQUISITION

Order intake (in EUR m)



- +3.7% order intake in Q3/24 vs. Q3/23
- >50% increase in segment PL
- >25% uplift in Q3: turnaround in segment AT / CH
- One-off in 2023: Brenner Base Tunnel in segment
 Infrastructure International of EUR 480m



TOP ORDER INTAKES 2023/24

Q4/23

Elisabeth-Selbert-Haus office building Berlin / DE / 88.7m

S8 expressway
Wrocław - Kłodzko
PL / 74.1m

Arge Remediation of contaminated site N6 Wr. Neustadt / AT / 60.0m

Q47 apartment building Bochum / DE / 59.8m

Żelazny Most reservoir modernisation PL / 55.4m Q1/24

Waste to Energy plant Gorlice / PL / 95.8m

ARGE 4.1 Semmering Base Tunnel - equipment

AT / 88.2m

Apartment building
Quartier Garstedt
Norderstedt / DE / 38.9m

A2 motorway rehab Pinggau - Markt Allhau AT / 37.8m

Sorting facility PreZero
Sollenau / AT / 33.0m

Civil engineering

Non-residential construction

Q2/24

Data center DE / n.a.

S16 expressway
Barczewo - Biskupiec
PL / 86.7m

Airport Terminal Project
TP 91
Szczecin / PL / 57.9m

ARGE PSP Limberg III / K29
Kaprun / AT / 55.2m

Siemianówka

provincial road 688 PL / 47.6m Other

Residential construction

Q3/24

TB1 - Tramvay Bucuresti

Lot 1

Bukarest / RO / 143.9m

Eli Lilly - Project Higgins Alzey / DE / 94.1m

> Walcz bypass Straczno / PL / 33.4m

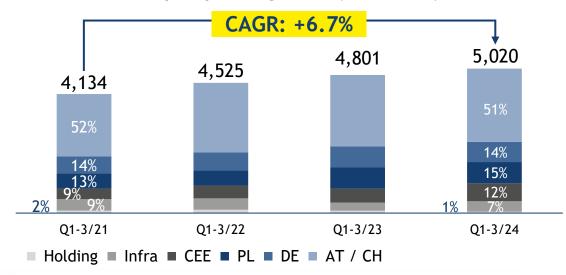
Fuel Storage Facility MPS Swietoszow / PL / 32.2m

> Design & Build Corabia Port RO / 29.8m

Figures in EUR

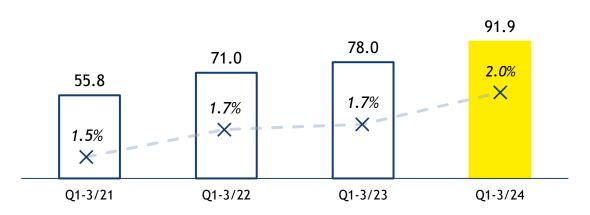
PERFORMANCE IMPROVED FURTHER SOLID INCREASE ON TOP-LINE

Production output per segment (in EUR m)



- +30% in segment CEE due to major projects in Romania
- Big tunnelling projects entering execution phase: +28% in segment INFRA
- AT / CH: +2.6% strength in backbone

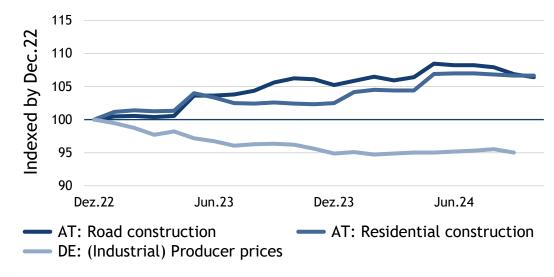
EBIT (in EUR m)
EBIT (in % of revenue)



- Increased output and decreased material
 expense lead in +17.9% in EBIT
- Change in project structure and inflationary effects result in higher personnel expenses
- +22.5% in **net profit**

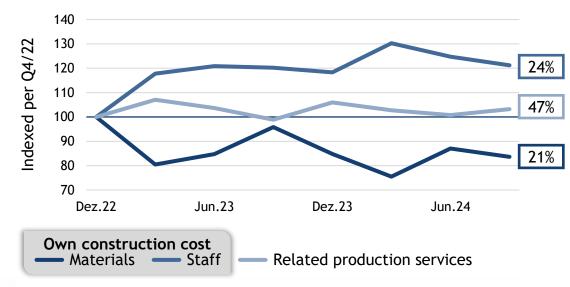
INPUT COSTS REMAINING STABLE ABSOLUTE DECREASE IN MATERIAL EXPENSES

Stagnating cost levels



- Further price stabilisation in Q3 within a range of +/- 5%
- Inflationary effects levelling off, only visible in personnel cost

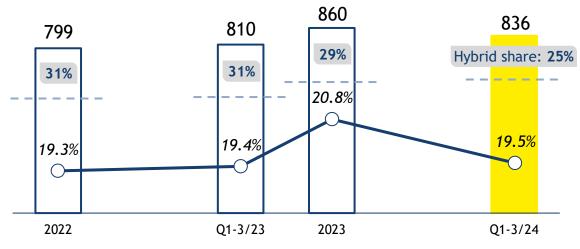
PORR's cost ratios in % of revenue



- Higher share of infrastructure projects leading to increase in personnel cost due to higher use of own personnel
- Absolute decrease in material cost of EUR 23m

STABLE EQUITY HYBRID REDUCTION

Equity (in EUR m) and equity ratio (in %)

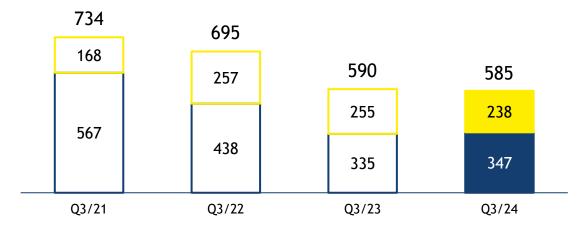


- 3.3% y-o-y increase in equity, despite redemption of profit participation capital of EUR 40.0m
- Share of hybrid capital reduced to 25%, further decrease to ~15% anticipated



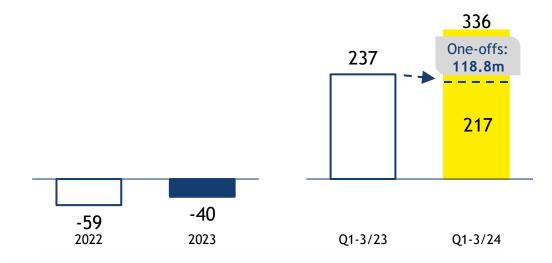
CONTINUED GROSS DEBT REDUCTION SOLID NET DEBT DEVELOPMENT

Gross debt (in EUR m)



- □ IFRS 16 long-term office rentals
 - Gross debt further optimised
 - ~40% of gross debt attributable to office rental agreements
 - Financial liabilities refinanced until 2028

Net debt (in EUR m)



- One-off effects of EUR 118.8m in Q2/2024
 - Various acquisitions: EUR 78.8m
 - Redemption of profit-participation rights: EUR 40.0m
- -8.2% pro-forma operational improvement

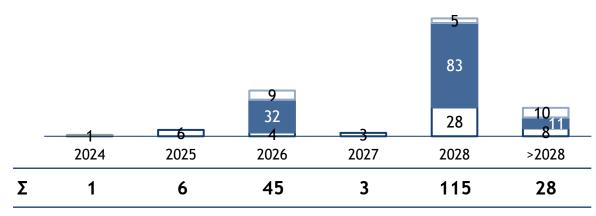
COMFORTABLE LIQUIDITY CUSHION NO FURTHER NEED FOR REFINANCE

Liquidity (in EUR m)



- □ Cash and cash equivalents □ Committed cash facilities
 - Increase in committed cash line: 17%
- Temporary higher investments due to uplift in output in infrastructure RO
- CAPEX FY/2024: 4.0-4.5% incl. investment in gravel ressources (PANNONIA Group)

Maturity profile of fiancial liabilities¹ (in EUR m)



- □ Term loans SSD floating □ SSD fixed Short-term / project-related
- Refinanced until 2028
- No major maturities in the upcoming years

¹ Excl. leasing liabilities of EUR 147m Rounding differences may appear.



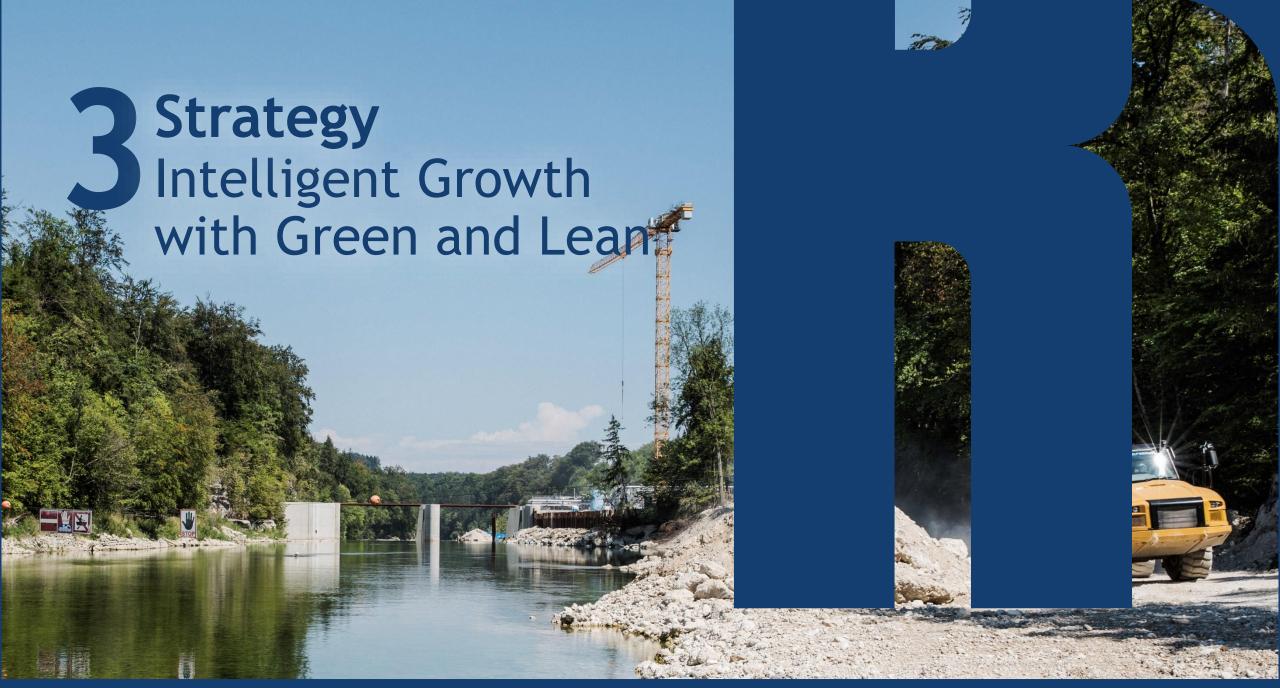
> Stable order backlog

> **Output:** EUR 6.7-6.8 bn

> **Revenue:** EUR 6,150-6,250m

> **EBIT:** EUR 150-160m





PORR 2025 ON TRACK IMPORTANT MILESTONES IN FUTURE PROGRAMME REACHED

	Milestones in the first half of 2024	Measures 2025
Markets	 Record output: EUR 3,116m Selective acquisitions for targeted increase 	 Promote sustainable construction Extend value chain and permanent business Optimise portfolio mix
Operational excellence & digitalisation	 LEAN transformation: 53 LEAN Construction and 57 LEAN Administration Experts newly certified and implementation of shop- floor management at additional pilot construction sites BIM transfer to line organisation Digital construction folder: rollout of the integrated document filing system launched 	 Rollout of BIM and LEAN Avoid and reduce loss-making sites Digitalise supply chain and construction processes through innovative IT solutions
Staff and organisation	 Expand Women@PORR & We@PORR Implement mandatory e-learning (Data Protection, Information Security, Compliance) New in PORR Academy (Human Rights, Social Media) Rollout of Future Managers Programme 2.0 	 Process automation — digitalise administration Expansion of PORR Academy
Finances	 Increased financial performance: Reduction in trade receivables, working capital and total assets Improvement in capital structure: Further decrease in hybrid capital, gross debt; equity ratio increased 	 Optimise financial performance / capital employed Optimise capital structure

MINOR AND SELECTIVE ACQUISITIONS DEEPEN VALUE CHAIN AND ENHANCE PERMANENT BUSINESS

Gravel Ressources: Pannonia Group



- About 11m tonnes of gravel ressources secure demand for the Greater Vienna area
- Direct railway connection via 480 metre-siding
- Landfill resources for excavated construction materials
- Net debt effect: EUR 36.8m

Local Footprint: Waggershauser Group



- 140 employees, EUR 25m of output
- EUR 14.3m of order backlog
- One-stop shop for traffic route construction with modern fleet, asphalt mixing plant, stake in building materials recycling plant Lindorf
- Net debt effect: EUR 26.6m

GREEN HOLISTICALLY SUSTAINABLE

Taking responsibility.

Becoming market leader in circular construction.

Focus

- Decarbonisation
- Circular economy & habitats
- Occupational health & safety
- Working worlds
- Human rights, ethics & compliance

Added value

- Saving energy & resources
- Life-cycle thinking in project management
- Best Place to Work
- Handshake quality



ESG RATINGSBEST IN CLASS



B Climate Change & Water





C+ Prime Segment





AABest in industry





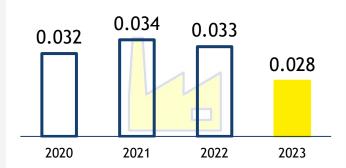
Bronze
Top 17 % of
construction industry



INSIGHTS INTO ESG@PORR SELECTED KPIS PART 1

Decarbonisation

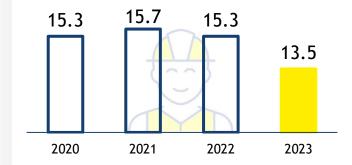
Intensity of GHG emissions (Scope 1+2 in t CO₂e)



- Expansion of ISO 50001 including Romania
- Photovoltaics rollout to
 >30 roofs (22 GWh of energy production)
- 80 % local procurement

Occupational Safety

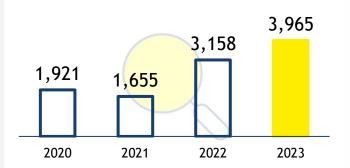
Work-related injuries*
(per 1 million hours worked)



- Safety Walks: management as role models
- Mandatory training courses including knowledge checks
- Lower shares in various sectors
 (e.g. industrial construction)

Compliance

Anti-corruption training (number of employees)



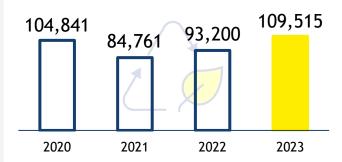
- Re-certification of ISO 37001 & ISO 37301
- Compliance training programm for apprentices
- Construction ComplianceAmbassadors

^{*} Average figure, individual segments and countries perform even better (e.g. Romania)

INSIGHTS INTO ESG@PORR SELECTED KPIS PART 2

Circular Economy

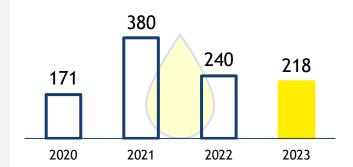
Recycled materials used (tonnes)



- Launch of 1st gypsum to gypsum recycling plant in AT
- Treatment of 1,700 tonnes of mineral wool waste
- Outlook: Concrete recycling with **Up!crete**

Habitats

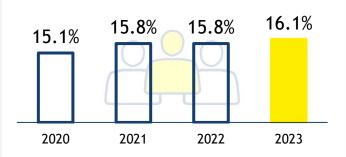
Total water consumption (Tm³)



- Maximum quality, minimum quantity in wastewater with Water Policy
- 500 beehives erected under the Bee@PORR initiative

Working Worlds

Share of female staff (in %)



- Construction is a people business: 91 nations@PORR
- Women@PORR initiative providing Group-wide Online Lunch Roulettes
- 39% women in junior management trainings

PV ROLLOUT KICK-OFF IN 2023

Hard facts for PORR ...

- >30 rooftop systems until 2025
- 5 free area locations on land and water until 2026
- Power output potential: 21,800 kwP

... strong opportunities for the environment.

- Combined utilisation of different renewable energy sourse (e.g. PV + geothermal energy)
- Creation of hybrid systems
- Energy storage for renewable energy
- Smartgrids (power plant parks)





ANDWORKING PARTNERSHIPS

Team:

Collaboration, communication, identification, training, culture

Standards:

BIM standards, project guidlines, management policies Building Information Modeling

Technology:

data management/ formats/ sharing, soft- & hardware

Processes:

Planning, calculation, construction, scheduling, quantity calculation, site logistics, coordination & support

LEANFOR MAXIMUM EFFICIENCY

LEAN Management

... understand the value chain, streamline the process

Mindset

LEAN Administration

... support the place of value creation the best way possible

Cooperation

LEAN Design & Engineering

... efficient project planning in coordination with contractors

Planning Reliability

LEAN Construction

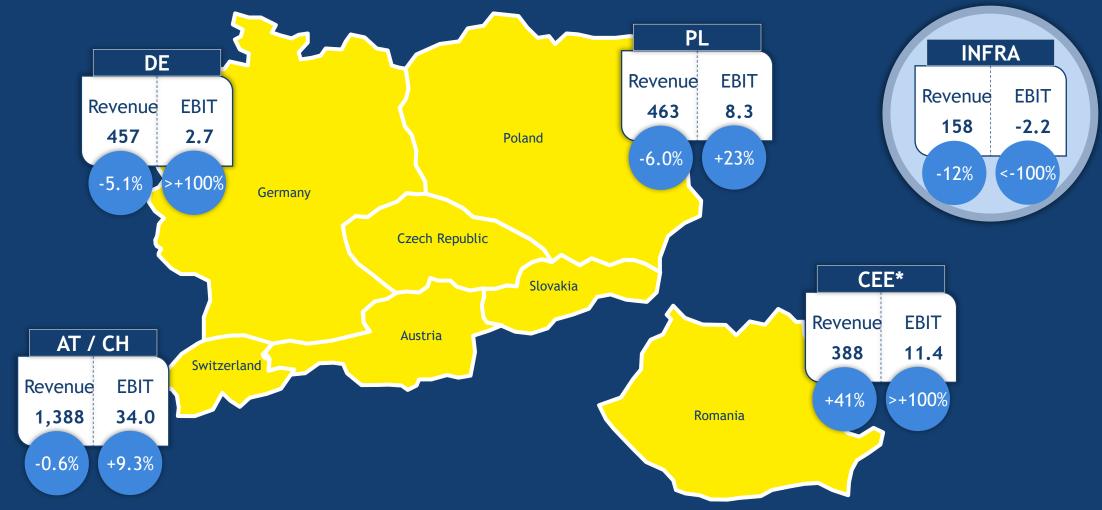
... manage construction site, coordinate, on schedule & safely

Efficient operation





EARNINGS AND REVENUE HY/24 PER SEGMENT IN EUR M



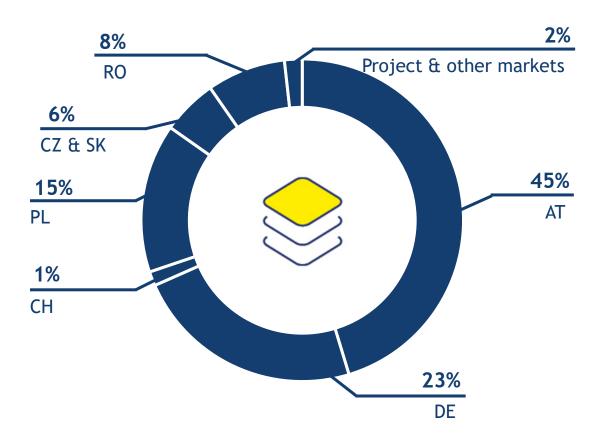
^{*} Containing country responsibility for Czech Repbulic, Slovakia and Romania

SEGMENT REPORTINGRESILIENT ORDER BOOK IN Q1-3/2024

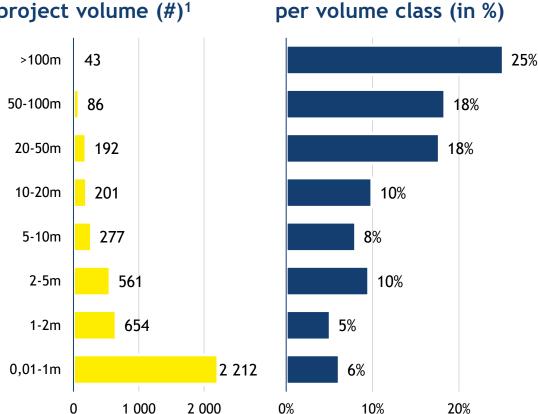
70	AT /CH	DE	PL	CEE	INFRA
Order backlog in EUR m Change in %	3,220 -2.6%	1,203 -8.8%	1,514 + <i>17</i> . <i>9</i> %	759 -20.1%	1,413 -18.5%
Order intake in EUR m Change in %	2,608 5.3%	567 -7.9%	869 +54.3%	530 -3.9%	151 -85.2%
TOP orders in backlog	 BMW production hall Munich Terminal 3 VIE airport expansion Provincial hospital Wiener Neustadt 	 Data Center Raunheim Expressway Südschnellweg Hannover Elisabeth-Selbert- Haus office b. Berlin 	 DCO clinic Wrocław Data Center Raunheim Waste-to-Energy plant Gorlice 	 Expressway Sibiu - Piteşti Lot 4 TB1 Tramvay Bucarest Habour infra. Constanta 	 ARGE H53 Brenner base tunnel High Speed 2 railway construction ARGE Tunnel ElbX

PROJECT PORFOLIO IN REGIONS AND SIZES Q1-3/2024 DIVERSIFICATION AS SUCCESS FACTOR

Production output per country (EURm in %)







Share of production output

¹ Excl. Construction sites on collective or contractor cost centres and output from production, trade, landfills and directories as well as external companies and construction sites EUR < 10,000

KEY FINANCIALSAT A GLANCE

Operating data in EUR m	Q1-3/2024	Change	Q1-3/2023	2023
Production output ¹	5,020.3	4.6%	4,800.8	6,577.2
Revenue	4,608.9	3.3%	4,460.1	6,048.5
EBIT	91.9	17.8%	78.0	140.3
EBT	78.6	15.6%	68.0	130.7
Net profit for the period	60.8	22.5%	49.7	95.0
Earnings per share (in EUR)	1.18	12.4%	1.05	2.21
Financial Position indicators in EUR m	30.09.2024	Change	30.09.2023	31.12.2023
Total assets	4,280.2	2.3%	4,183.3	4,135.7
Equity	836.5	3.3%	809.9	860.2
Equity ratio (in %)	19.5%	0.2 PP	19.4%	20.8%
Net cash (+) / net debt (-)	335.9	42.0%	236.6	-40
Key data regarding shares	30.09.2024	Change	30.09.2023	31.12.2023
Number of shares	39,278,250	-	39,278,250	39,278,250
Market capitalisation	533.4	15.7%	461.1	498.8

¹ The production output corresponds to the output of all companies and consortiums (fully consolidated, equity method, proportional or those of minor significance) in line with the interest held by PORR AG.

CONSOLIDATED INCOME STATEMENT

In EUR m	Q1-3/2024	Change	Q1-3/2023	2023
Production output ¹	5,020.3	4.6%	4,800.8	6,577.2
Revenue	4,608.9	3.3%	4,460.1	6,048.5
EBITDA	249.7	8.8%	229.5	344.3
in % of production output	5.0%	0.2 PP	4.8%	5.2%
in % of revenue	5.4%	0.3 PP	5.1%	5.7%
EBIT	91.9	17.8%	78.0	140.3
in % of production output	1.8%	0.2 PP	1.6%	2.1%
in % of revenue	2.0%	0.2 PP	1.7%	2.3%
EBT	78.6	15.6%	68.0	130.7
in % of production output	1.6%	0.1 PP	1.4%	2.0%
in % of revenue	1.7%	0.2 PP	1.5%	2.2%
Net profit for the period	60.8	22.5%	49.7	95.0
Earnings per share (in EUR)	1.18	12.4%	1.05	2.21

¹ The production output corresponds to the output of all companies and consortiums (fully consolidated, equity method, proportional or those of minor significance) in line with the interest held by PORR AG.

CONSOLIDATEDKEY RATIOS

In relation to production output	Q1-3/2024	Change	Q1-3/2023	2023
Income from companies accounted for using the equity method	0.7%	-0.4 PP	1.1%	1.5%
Material cost	-18.6%	1.3 PP	-19.9%	-19.6%
Cost of other related production services	-42.7%	0.8 PP	-43.5%	-43.4%
Personnel cost	-23.1%	-0.7 PP	-22.4%	-22.1%
Other operating result	-3.2%	0.3 PP	-3.4%	-3.1%

In relation to revenue	Q1-3/2024	Change	Q1-3/2023	2023
Income from companies accounted for using the equity method	0.8%	-0.4 PP	1.2%	1.6%
Material cost	-20.3%	1.2 PP	-21.5%	-21.3%
Cost of other related production services	-46.5%	0.3 PP	-46.8%	-47.2%
Personnel cost	-25.2%	-1.0 PP	-24.1%	-24.0%
Other operating result	-3.4%	0.2 PP	-3.7%	-3.4%

¹ The production output corresponds to the output of all companies and consortiums (fully consolidated, equity method, proportional or those of minor significance) in line with the interest held by PORR AG.

CONSOLIDATEDSTATEMENT OF FINANCIAL POSITION

Assets in EUR m	30.09.2024	Change vs. YE	31.12.2023	Change vs. 30.9.23	30.09.2023
Intangible assets	217.6	17.4%	185.4	13.8%	191.2
Property, plant and equipment	1,266.4	8.6%	1,166.4	13.1%	1,119.9
Investment property	35.0	0.0%	35.0	1.5%	34.4
Shareholdings in companies accounted for under the equity method	85.0	11.1%	76.5	13.3%	75.0
Other financial assets	2.5	-4.2%	2.7	-70.0%	8.5
Other non-current financial assets	88.6	56.1%	56.8	24.2%	71.4
Deferred tax assets	37.4	51.1%	24.7	28.2%	29.0
Total non-current assets	1,732.4	12.0%	1,547.3	13.3%	1,529.4
Inventories	105.9	-11.0%	119.0	-9.0%	116.4
Trade receivables	1,878.8	24.2%	1,512.7	-3.3%	1,943.2
Other financial assets	176.6	-3.0%	182.0	21.7%	145.2
Other receivables and current assets	136.3	-4.1%	142.2	>100.0%	61.7
Cash and cash equivalents	249.4	-60.5%	631.3	-29.5%	353.6
Assets held for sale	0.9	-24.4%	1.1	-97.5%	33.8
Total current assets	2,547.8	-1.6%	2,588.4	-4.0%	2,653.9
Total assets	4,280.2	3.5%	4,135.7	2.3%	4,183.3

Rounding differences may appear.

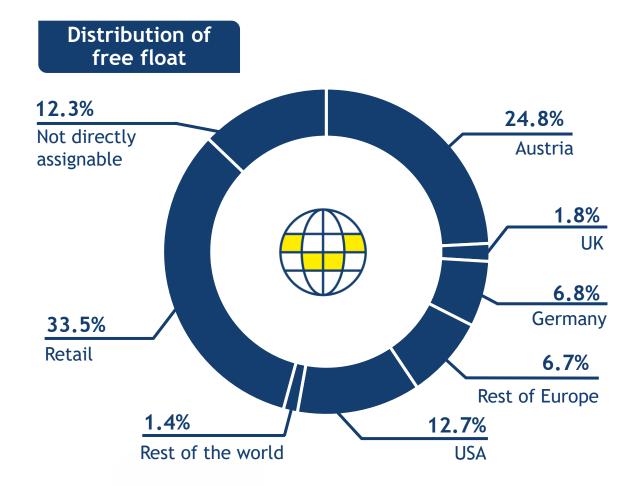
CONSOLIDATED STATEMENT OF FINANCIAL POSITION

Equity and Liabilities in EUR m	30.09.2024	Change vs. YE	31.12.2023	Change vs. 30.9.23	30.09.2023
Share capital	39.3	-	39.3	-	39.3
Capital reserve	358.8	-	358.8	-	358.8
Profit-participation rights/hybrid capital	209.0	-15.6%	247.5	-15.6%	247.7
Other reserves	203.4	7.4%	189.3	51.3%	134.5
Non-controlling interest	25.9	2.5%	25.3	-12.4%	29.6
Total equity	836.5	-2.8%	860.2	3.3%	809.9
Provisions	529.6	10.9%	477.5	16.0%	456.7
Leasing liabilities	386.9	1.5%	381.3	1.9%	379.8
Financial liabilities	198.6	-5.5%	210.2	-5.7%	210.6
Trade payables	1,419.1	27.3%	1,114.3	-1.3%	1,437.4
Other financial liabilities	47.1	8.2%	43.5	1.0%	46.6
Other liabilities	793.4	-18.9%	978.0	5.7%	750.6
Tax payables & deferred tax liabilities	69.1	-2.0%	70.5	-21.0%	87.5
Liabilities held for sale	-	-	-	-100.0%	4.0
Total liabilities	3,443.7	5.1%	3,275.5	2.1%	3,373.4
Total equity and liabilities	4,280.2	3.5%	4,135.7	2.3%	4,183.3

Rounding differences may appear.

INTERNATIONAL SHAREHOLDER BASE STABLE CORE SHAREHOLDER

Shareholder structure 50.4% Syndicate* 49.6% Free float**

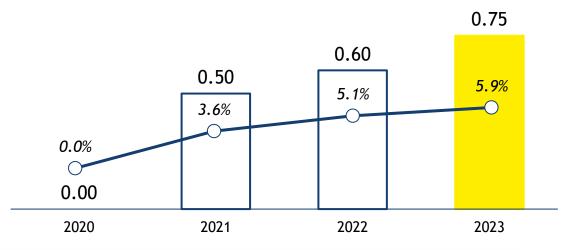


^{*}Syndicate (Strauss Group, IGO Industries Group)

^{**}Free float (of which 4.3% Heitkamp Construction GmbH and 4.9% PORR Management and PORR AG treasury shares)

DIVIDENDSHARPENED PROFILE

Dividend per share (in EUR), Dividend yield (in %)

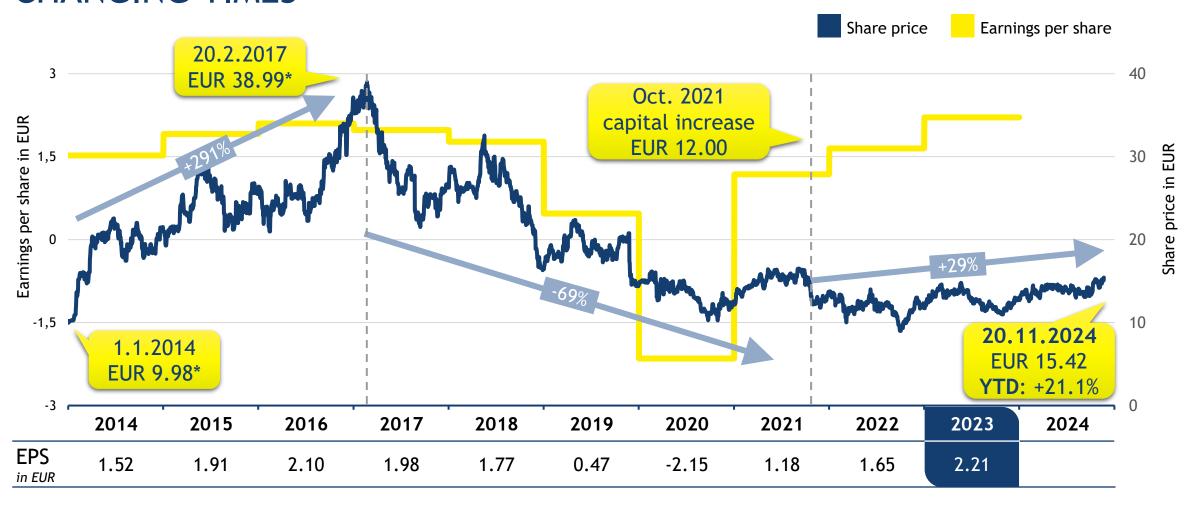


- +25% dividend payment
- Payout ratio at 33.9%
- Continuous dividend policy of 30-50% payout ratio
- Total shareholder return (TSR) at 13.9%*



^{*} Calculation: Dividend yield (5.9%) + Increase in share price as of 2023 (8.0%)

ALL-TIME HIGH IN EARNINGS PER SHARE CHANGING TIMES



^{*} Re-calcluated with today's number of shares outstanding

BROKER COVERAGE ANALYSTS'S RECOMMENDATIONS

Institution	Analysts	Price Target	Recommendation	Last Update
Montega	Patrick Speck	20.0	Buy	21.11.2024
Joh. Berenberg, Gossler & Co. KG	Jenna Xu	19.5	Buy	21.11.2024
ERSTE Group	Michael Marschallinger	18.8	Buy	21.11.2024
Raiffeisen Bank International	Markus Remis	20.0	Buy	21.11.2024
Warburg Research	Philipp Kaiser	29.0	Buy	21.11.2024
Kepler Cheuvreux	Patrick Steiner	16.0	Buy	21.11.2024
SRC Research	Stefan Scharff	24.0	Buy	21.11.2024

SERVICE INVESTOR RELATIONS

Share information

ISIN AT0000609607

Ticker POS VI

No. of shares 39,278,250

Market

Vienna Stock

Exch. / prime

Next events

06-Feb-25 Interest payment Hybrid bond 2020&2024

27-Mar-25 Publication Annual and Sustainability Report 2024

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Acknowledgements:

Astrid Knie (Title/Wien Museum - S1ff), Martina Berger (LeopoldQuartier - S11) Wolff Kran (Europäisches Patentamt -S22), PUM (Pommeranian Medical University Szczecin/Poland - S27), Tomaš Maly (Haus der Digitalisierung Tulln -S28, Supreme Audit Office Tschechien -**S29**)

