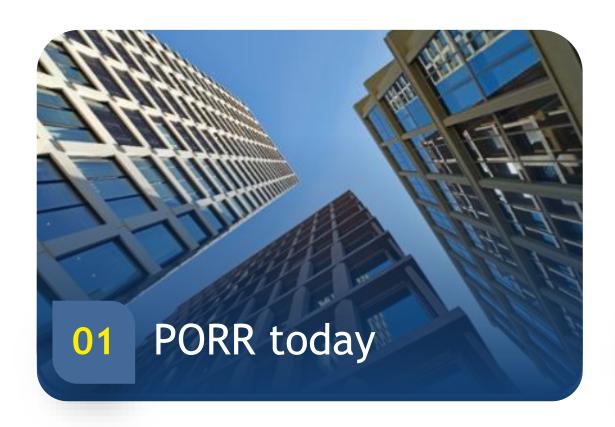
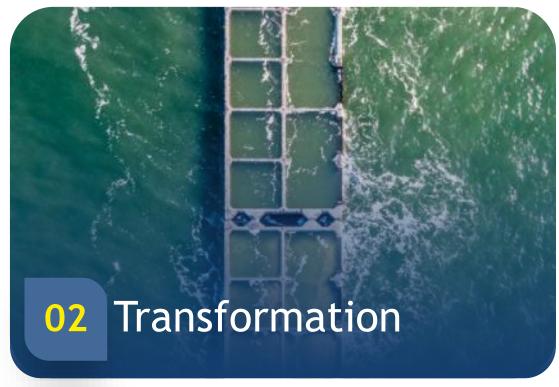


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Building Tomorrow's World







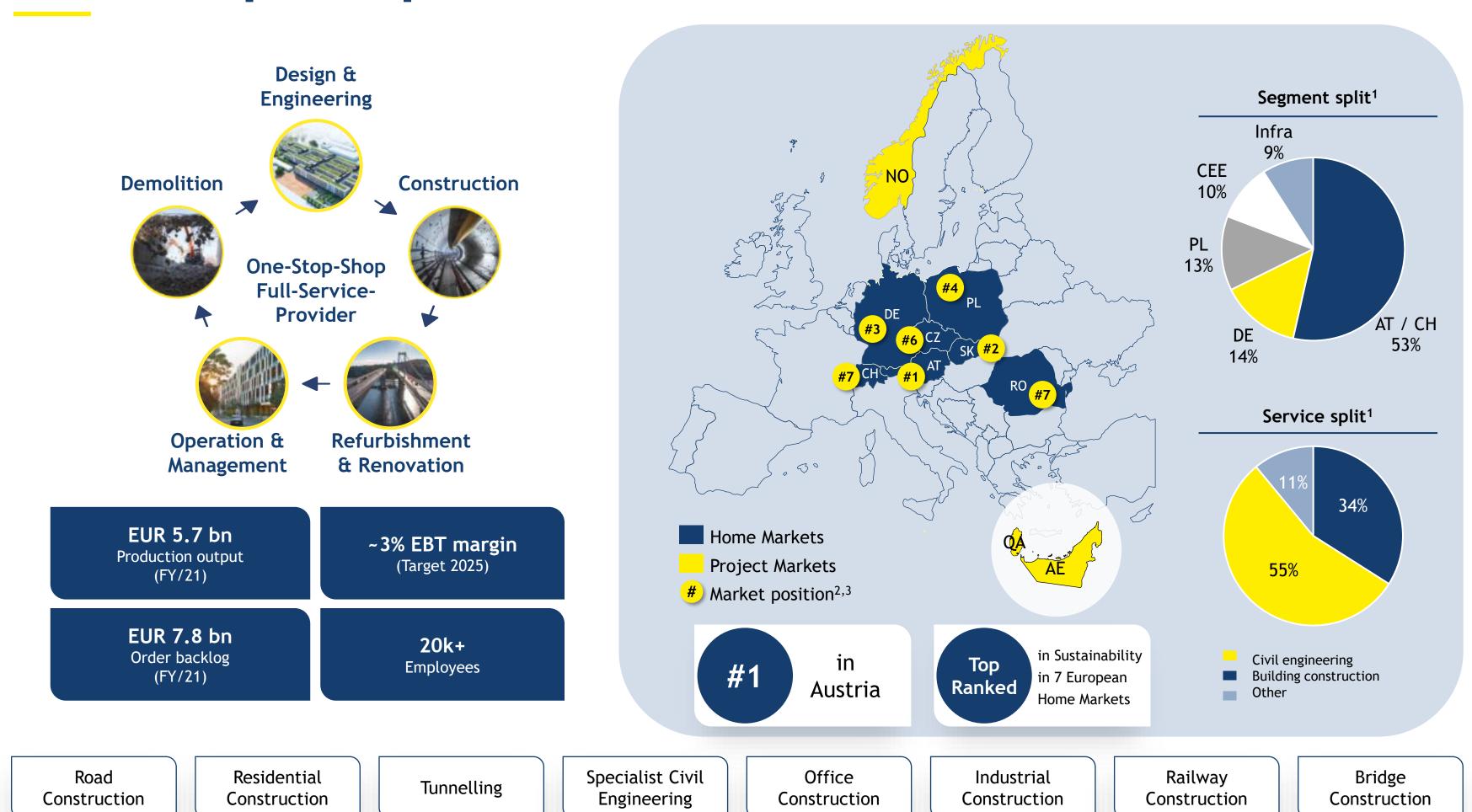
- Leading One-Stop Shop in construction
- Strong long-term upside for PORR home markets
- PORR ideally positioned to address megatrends

- Strategic Focus on Green and Lean
- Pioneering the must-win battle in digitalisation
- Offering sustainability along the value chain

- ► Holistic PORR 2025 unleashes value potential
- Visible margin upside will uplift profitability
- Record order book as a solid foundation



Riding the Right Wave -One-Stop Shop in Construction



¹ Segment split and service split based on production output split FY 2021; 1% of construction output to be assigned to Holding

² Market position sourced from Construction and Civil Engineering Market Study (KPMG, 2021), indexed

³ Market position for Austria according to management calculations: revenue comparison based on construction output for Austria in the Infrastructure segments have been added, leading to #1 market position compared to Strabag in Austria

PORR Captures the Megatrends in Construction



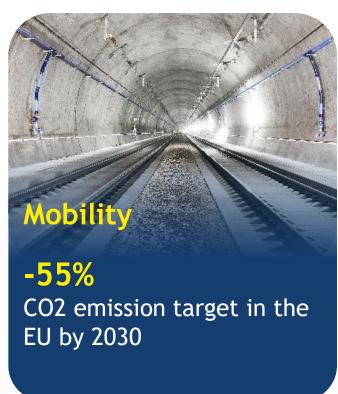
Demand for new housing concepts

Efficient infrastructure



Building construction





Climate-neutral infrastructure

Smart concepts (sharing economy)



Technological leadership





Green construction as way of life

Circular economy in the value chain



Sustainable leadership



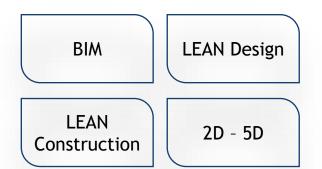


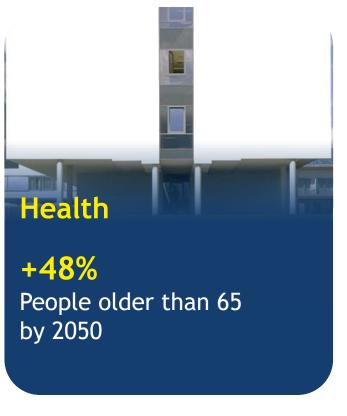
BIM as market standard and efficiency enabler

Big data and paperless construction site on top



Pioneering digitalisation





Cross-generational concepts

Health as lifestyle boosts demand in health services



Planning, development, construction, management

Private Hospitals

Rehab Clinics

Retirement Homes

Research Facilities

We focus on Intelligent Growth with "Green and Lean"

Intelligent Growth Green and Lean

Company

Best in Class: in construction and technologies

Build on leading market position

Sustainable profitability ahead of revenue

Strong equity position and efficient deployment of capital

Staff

We live our PORR Principles

The best -Best Place to Work

Nurturing talent - lifelong learning for all of us

We live diversity, equal opportunities and performance

LEAN

Design-build contractor - one-stop shop for every process

Innovation leader in construction and technology

Pioneer in digitalisation - improving quality and efficiency

Lean, flexible and cost-conscious

ESG

Clear commitment to ecological, environmentally friendly construction

Efficient and responsible use of resources and energy

We act holistically in line with the circular economy

Clear commitment to compliance and ethical behaviour

We inspire our customers.

We build on PORRians.

We build on LEAN Construction.

We unite economy, environment and society.

PORR 2025 - A Holistic Approach

2025



Markets

- Unite economy, environment and society in construction
- Intelligent growth with Green and Lean
- Expand on leading position in the home markets
- Build on general contractor/design-build approach



Operational excellence and digitalisation

- Innovation leader in construction and technology
- Utilise digital opportunities
- Optimise construction processes
- Increase project margins by a further 1.1% to 1.3%



Staff and organisation

- LEAN Management flat hierarchies and fast decision paths
- Best Place to Work: increase staff satisfaction and reduce fluctuation
- Cut overheads increase EBT margin by a further 0.2% to 0.4%



Finance

- Improve capital employed
- Optimise the capital structure



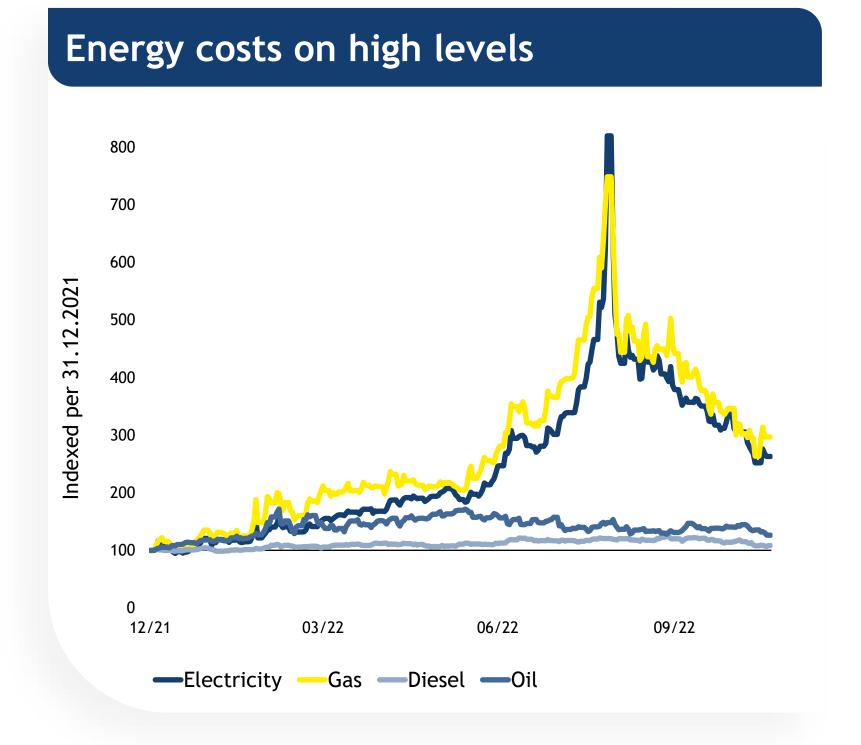
Key Messages Q1-3 2022

- No construction slow-down
 Stable footprint in all sectors
- Continued high level order book of EUR 7.9 bn
 Consistent focus on selective acquisition
- EBT of EUR 57.5m on track (+35%)
 Proven track record
- Crisis-proven balance sheet Transformation in full swing
- Positive outlook for 2022 and 2023
 Optimistic mid-term perspectives



Construction Input Prices Stabilising





Decreasing input costs and slow adaption of sales prices lead to higher margins

Hedging of input prices and index-linked construction contracts

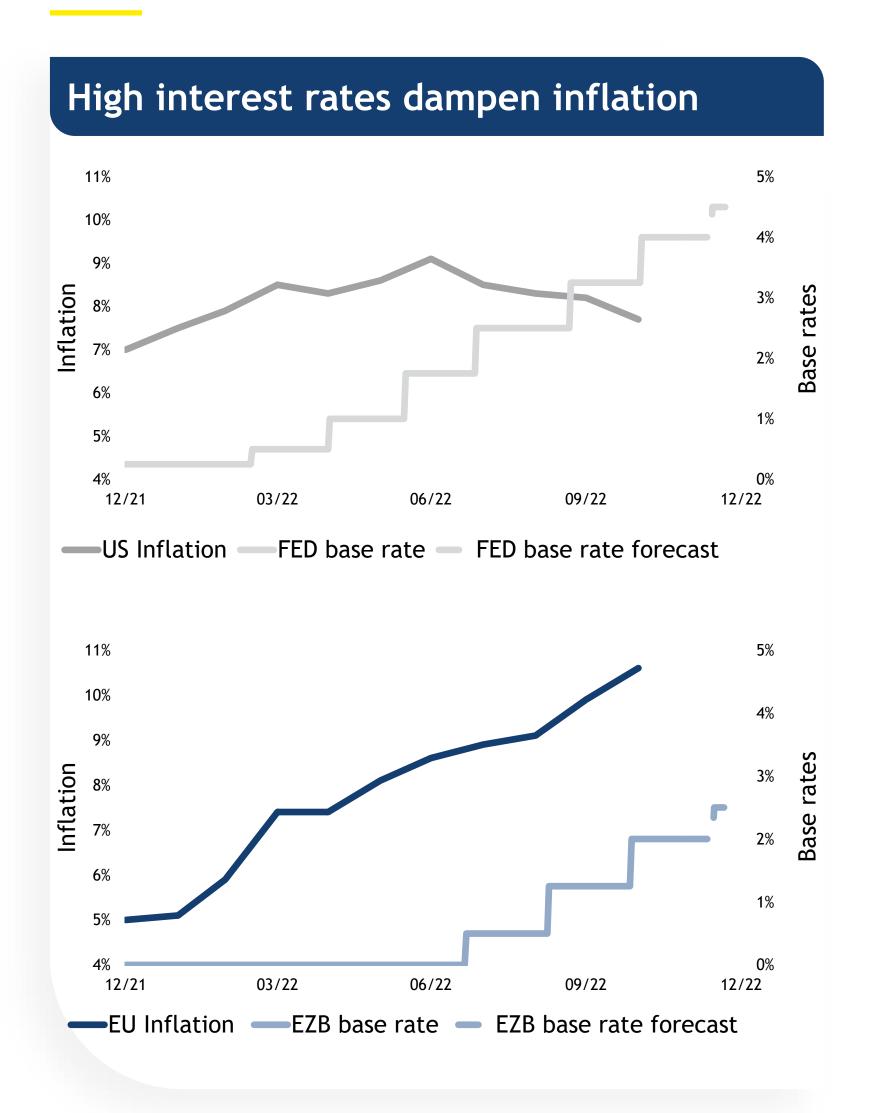
Electricity cost dependent on gas supply with downward trend since Aug

Diesel as most important source of energy - 75% for 2023 fixed

Sources: LSEG Workspace, kunststoffweb.de



Interest Rate Hikes Against Soaring Inflation



Capital markets under pressure

- Downward trend in US inflation due to increasing interest rates
- High inflation leads to rise in personnel costs
- Increasing base rates burden cost of debt

Impacts on PORR

- Increase in personnel cost considered in customer prices and calculations
- Interest expense stabilised by reduction in gross debt

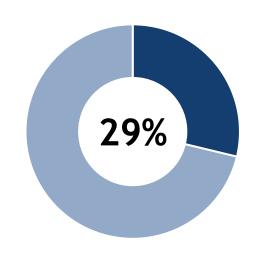
Sources: LSEG Workspace, Trading Economics

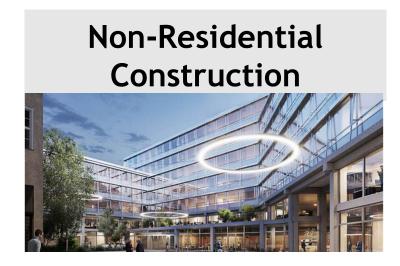
Diversified Portfolio as Stabilisation for 2023



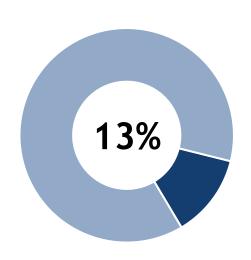
Construction Segment

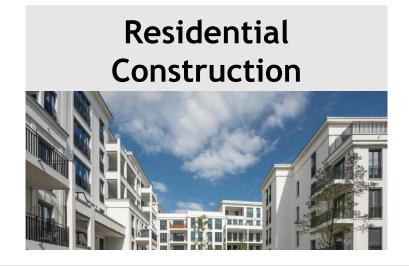
Expectations 2023



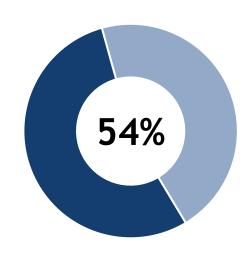


- Industrial construction showing major new order intakes in 2022 → high visibility for 2023 output
- Ongoing demand from public clients in health and infrastructure building as current driver of growth





- Private customers burdened by rising interest rates
- Need for **social housing unbroken** → share of public contracts expected to rise

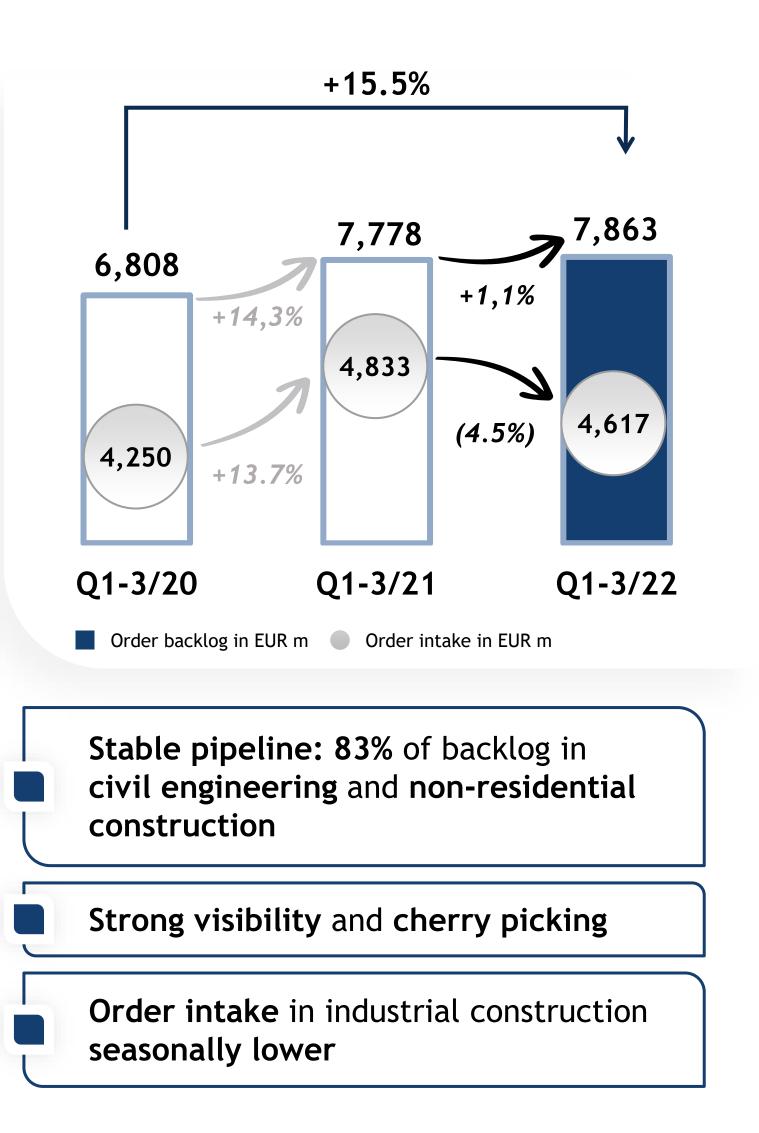




- Vast majority of contracts independent of economic cycle
- Public infrastructure construction used as kick-start to revive economic activity
- Sustainable infrastructure as a prerequisite for energy transition

^{~4 %} of order backlog are not directly assignable

Order Book Remains On a High Level



TOP order intakes in Q1-3 2022





Highbridge Horb - Neckertal (DE)

Drammen, Bybrua (NO)





Data Center, Jawczyce (PL)

Office Building PSE, Radom (PL)





Nova Paka Bypass, (CZ)

ARGE Stadtstraße, Vienna (AT)





App. Bldg. Podhagskygasse, Vienna (AT)

Extension Campus TH OWL, Lemgo (DE)

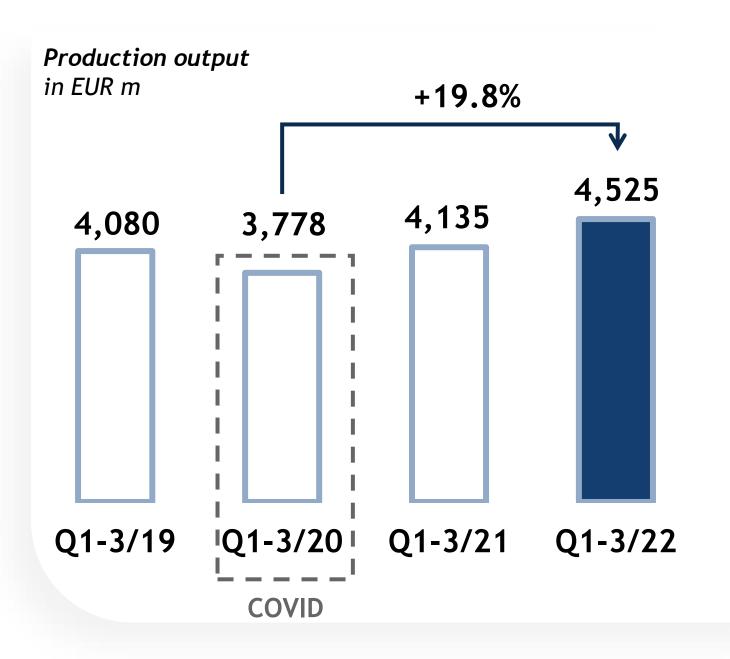




Waste to Energy plant, Rzeszów (PL)

Modernisation Constanța Harbour (RO)

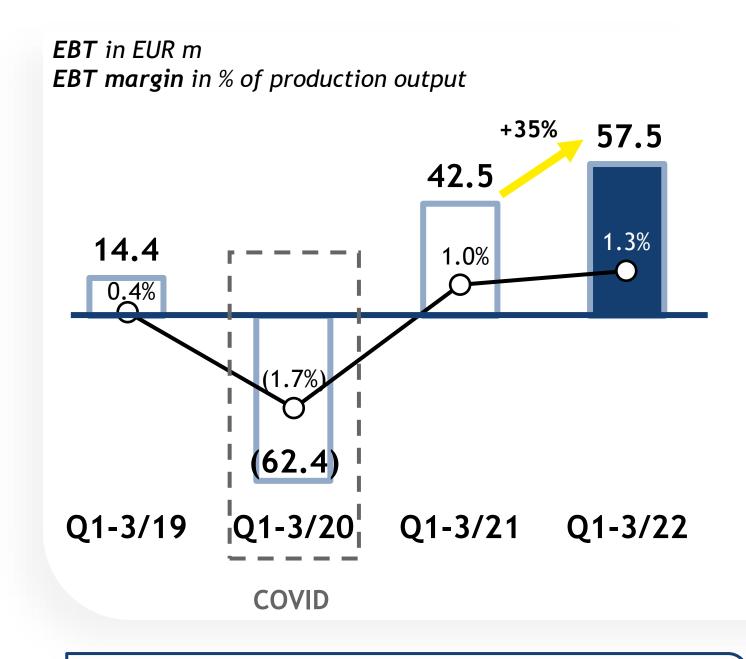
Continued Outperformance in Output and Earnings



All operational segments contributed to growth in output

Increase in output partly due to rising construction prices

New pricing model proved as backbone against high input cost inflation

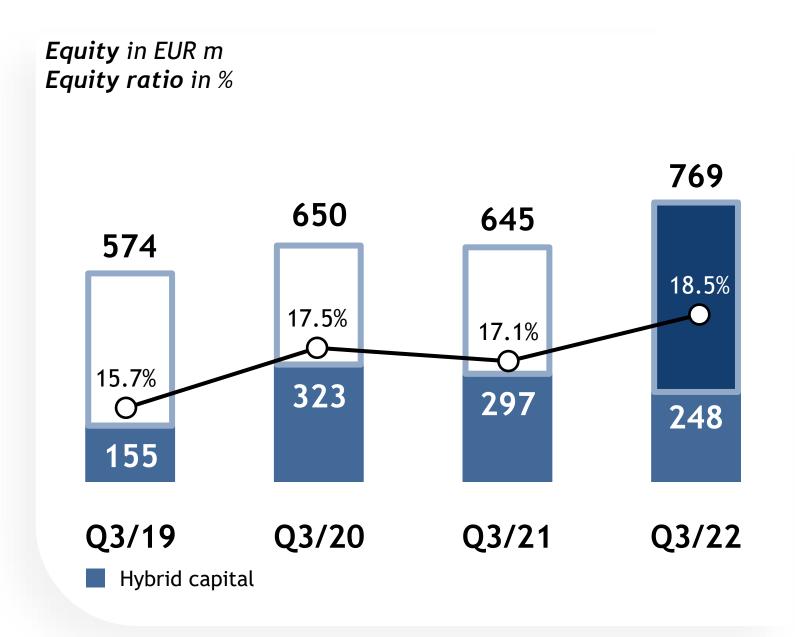


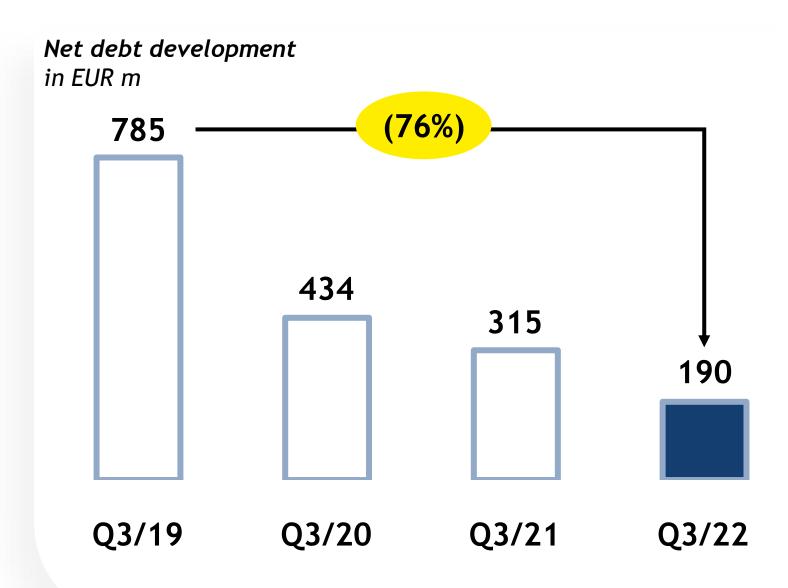
High share of cost increases successfully passed on

Operational improvement as result of increased project margins

Centralised procurement secures availability of materials

Crisis-Resistant Balance Sheet





Increase in equity against HY/22 of EUR 27m despite seasonality

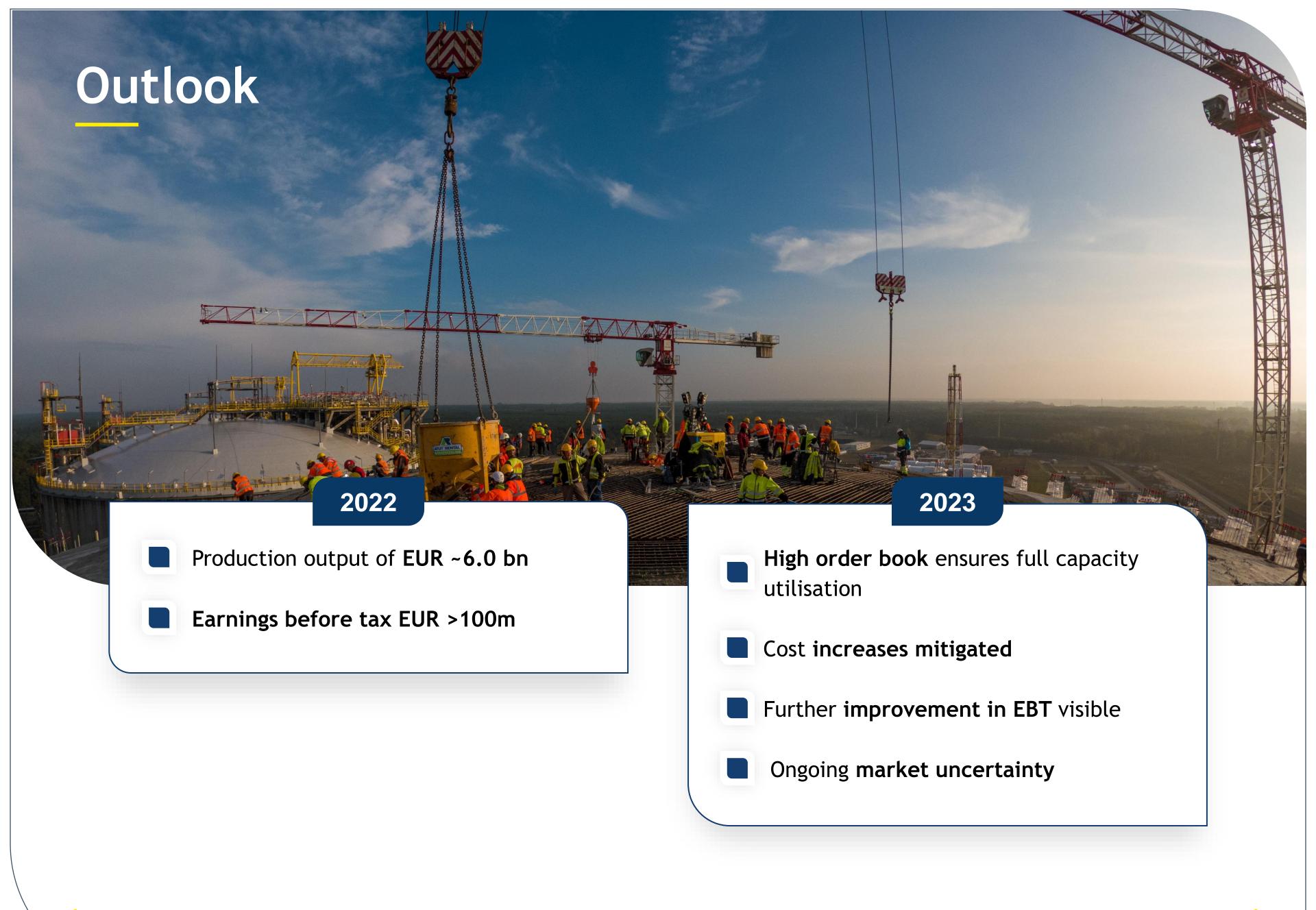
Financial flexibility (liquidity reserves ~EUR 800m)

Share of **hybrid capital at 32%** (-14 PP vs. Q3/21) due to redemption of EUR 76.1m in **Oct'21 and Feb'22**



Effective tools to control and steer balance sheet in place

Reduction of financial liabilities by EUR 45m





PORR 2025 Execution Well Advanced

▲Value

Growth

- Achieve market positions
- Deepen value chain

Strengthen core business

 Focus on fundamentals and productivity

Next generation leadership

- Focus Green and Lean differentiation and long-term value creation
- Strengthen leadership as a total contractor

2016 - 2018

2019 - 2020

> 2021

2025

Strategic focus

Growth

Consolidation

Value generation

Stringent Execution of PORR 2025 Road Map

Milestones Q1-3 2022

arket

- Top output & High order backlog
- Expansion of permanent business in CEE
- Focus on sustainable construction and Slab Track Austria

Operational excellence and digitalisation

- Order book with better margin & risk profile
- Increase in number of BIM & LEAN projects
- Rollout of LEAN to branch offices
- BIM Excellence training more than doubled

staff and organisation

- Employer branding: record in applications and new hires
- Best Place to Work: Top career opportunities
 2022 in the construction sector
- PORR Academy: >300 online learning nuggets

inance.

- Increased financial performance:
 net debt improvement of EUR 125m
- Improved capital structure

Measures 2025

- Promote **sustainable** construction
- Extend value chain and permanent business
- Optimise portfolio mix

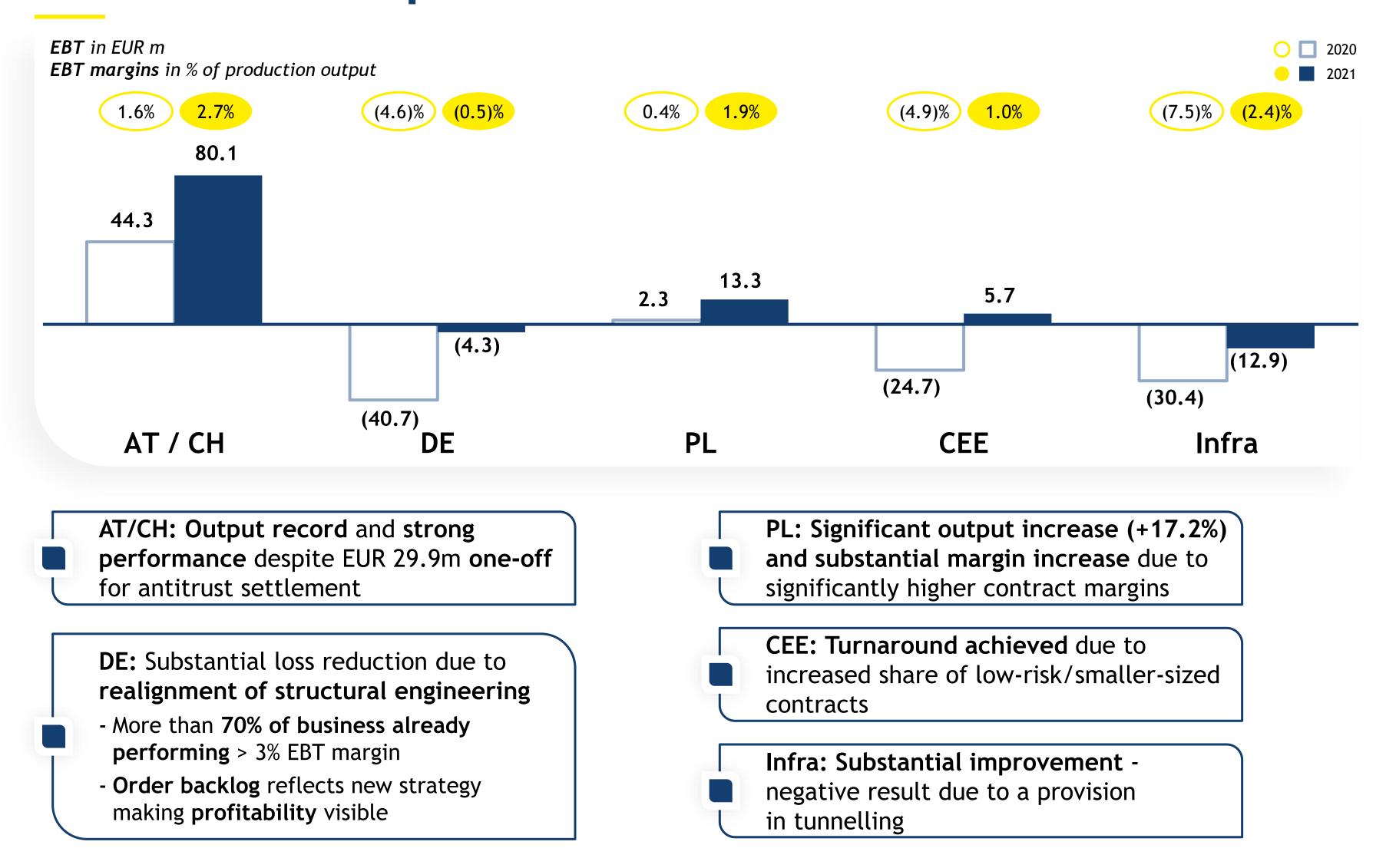
Target: +1.1% - 1.3% in project margins (base: 2021)

- Rollout of **BIM** and **LEAN** → efficient project management with **iTwo**
- Avoid and reduce loss-making sites
- Digitalise supply chain and construction processes
- Sustainable administrative cost savings of EUR 45m
- Process **automation** → digitalise administration
- Expansion of **PORR Academy** and **Leadership programme**

Target: +0.2% - 0.4% in EBT margin (base: 2021)

- Optimise financial performance/capital employed
- Optimise capital structure

Substantial Improvements in 2021



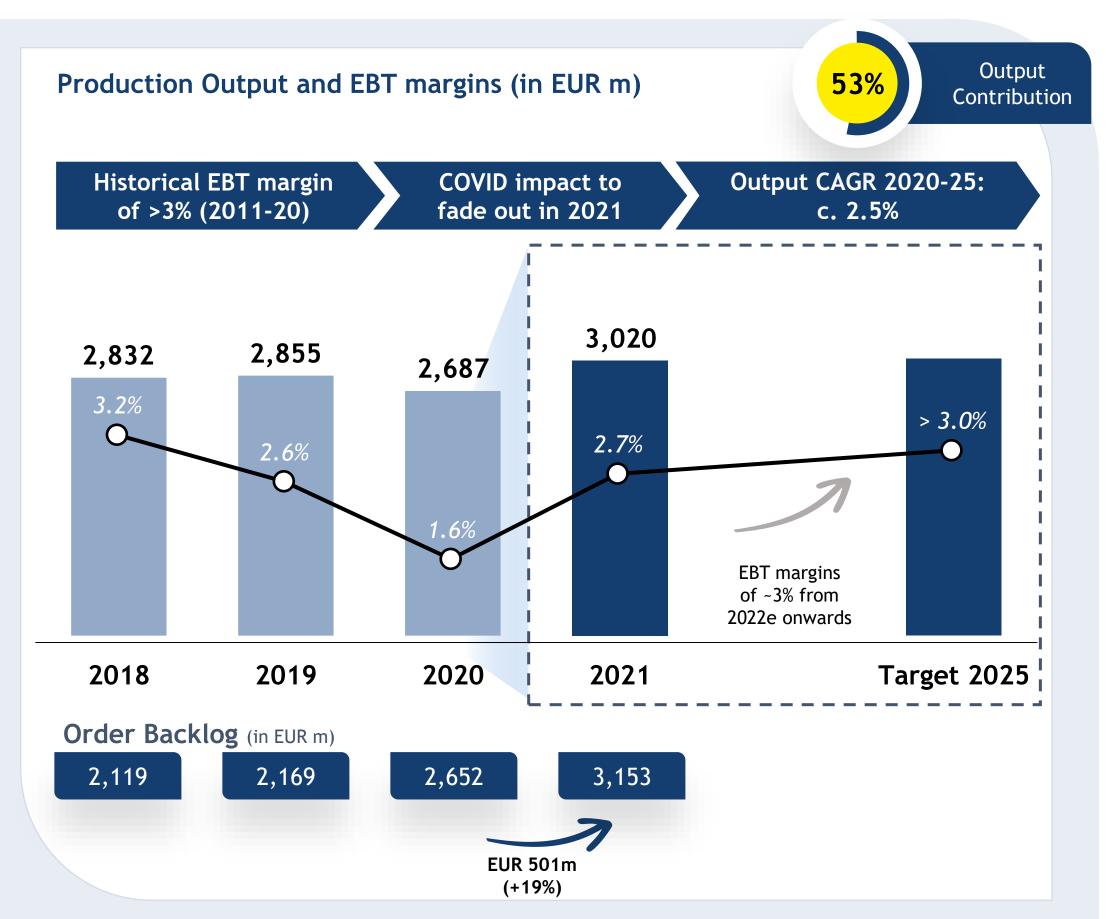
Strong Business in Austria to Guarantee Stable Profits



Austria & Switzerland

- Strong performance due to
 - High output level
 - Cost savings
 - Despite one-off effect from antitrust settlement (EUR 29.9m)

- Utilisation of strong order book and market-leading position
- Public Infrastructure/railway programs expected
- Extension of value chain (steel and timber construction)
- Focus on "Best Place to Work"
- Extend sustainable construction



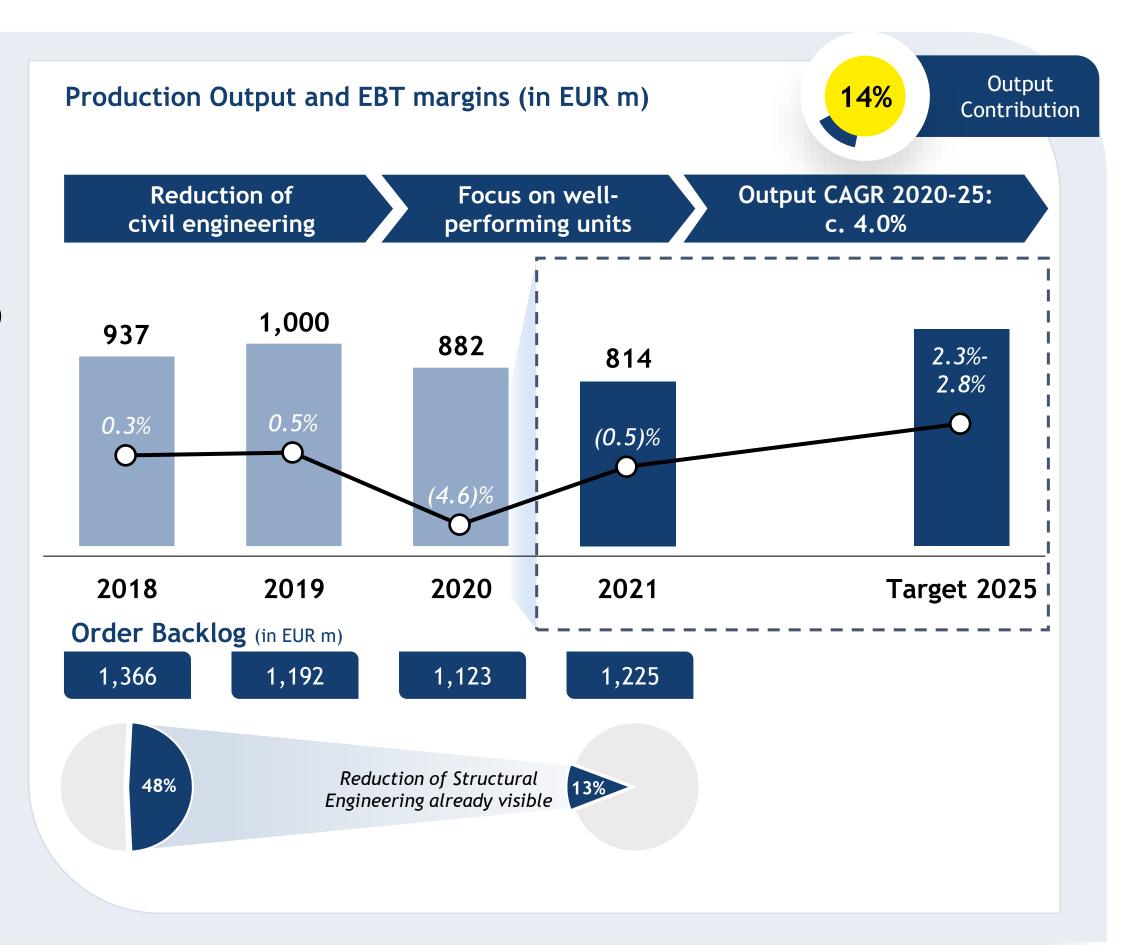
Realignment in Germany with Focus on Profitable Growth



Germany

- Substantial loss reduction due to realignment of structural engineering
- More than 70% of current business is well-performing (with EBT margin >3%)
- Order backlog increase (+44%) in wellperforming units (building construction, governmental services)
- Significant reduction in structural engineering (order backlog -38%)

- Utilisation of order book and market opportunities in (residential) building construction and bridge renovation
- Selective project acquisition with strict risk management
- Complete transformation of organisation for further cost savings



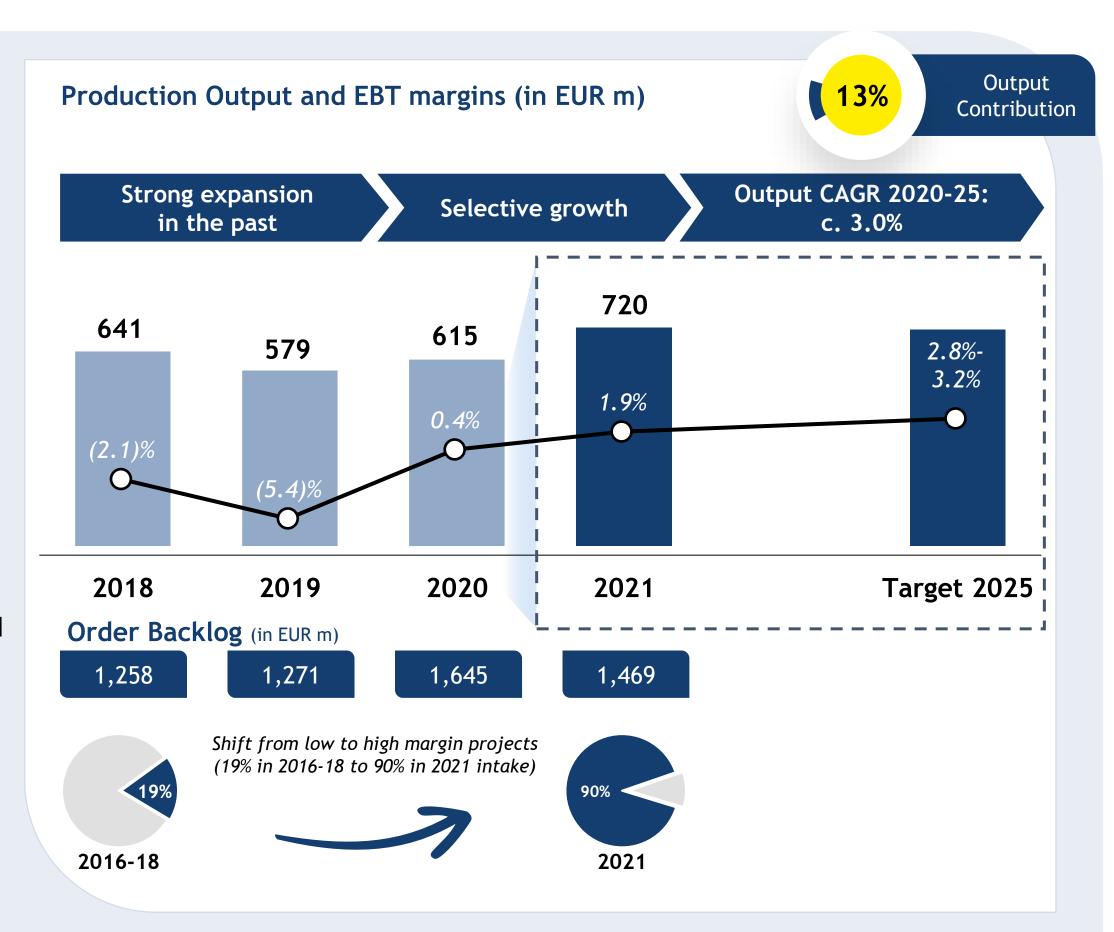
Sustainable Turnaround in Poland Achieved - Set for Profitable Growth



Poland

- ▶ Significant output increase (+17.2%) and substantial margin improvement due to significantly higher contract margins
- ▶ Top market position achieved
- Increase in building and industrial construction expansion of product portfolio (LNG terminal, data centres)
- Strong order book (2x output)

- Order backlog supports selective growth and careful project approach
- ▶ Pipeline of infrastructure and railway projects coming into the market
- Expand new products



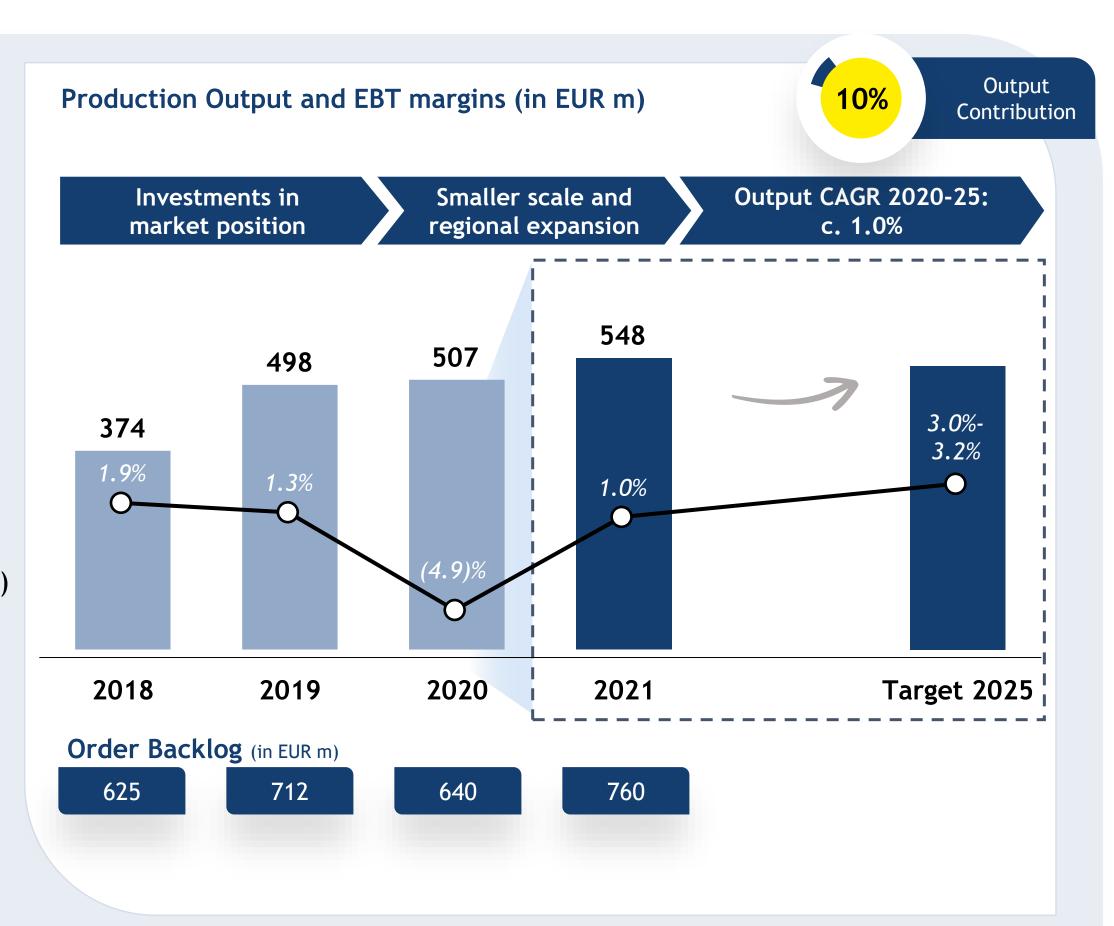
CEE: Strengthened Position and Expanded Footprint



Production output doubled from 2016-2021

- ► Turnaround achieved due to increased share of low-risk/smaller-sized contracts
- Increased order backlog as a result of follow-up infrastructure project Sibiu Pitești Section 4

- Selective expansion (portfolio and regions) with focus on smaller scale projects
- Expand permanent business and governmental services
- Attractive pipeline of infrastructure projects

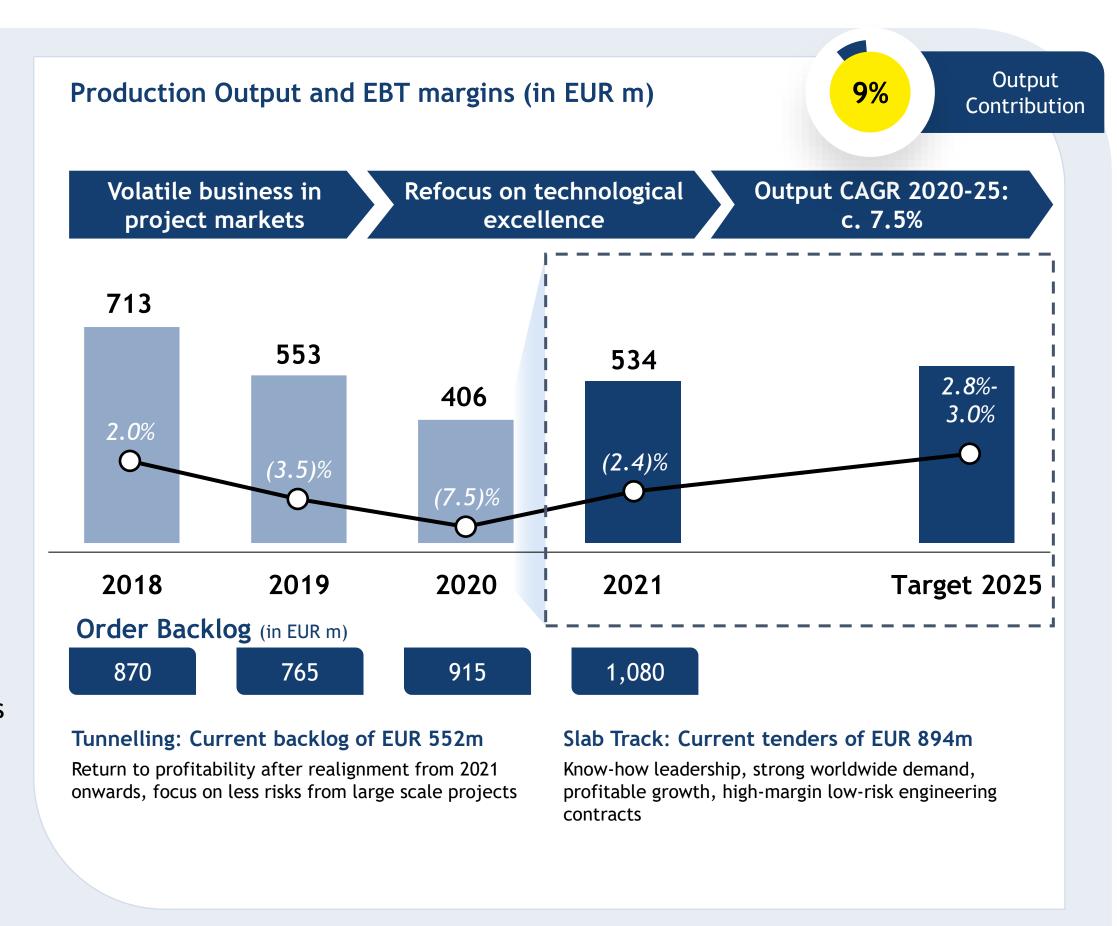


Infrastructure: Focus on Core Competences in our Project Markets

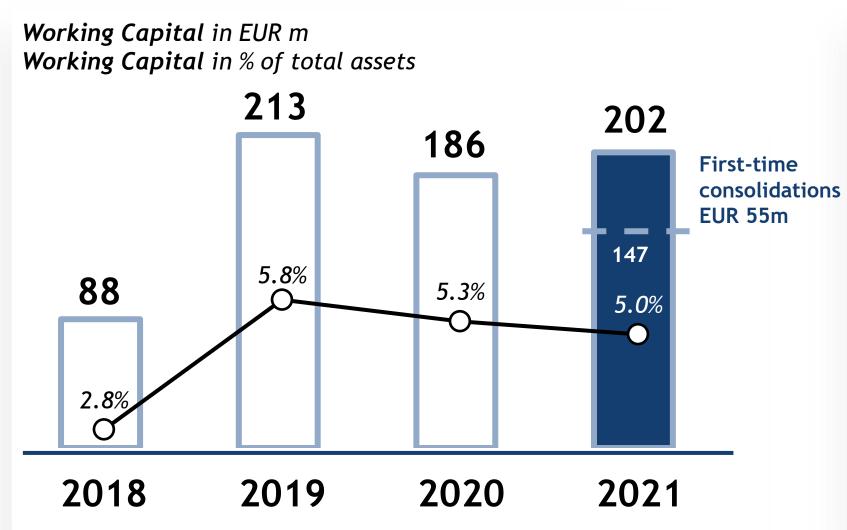
Infrastructure

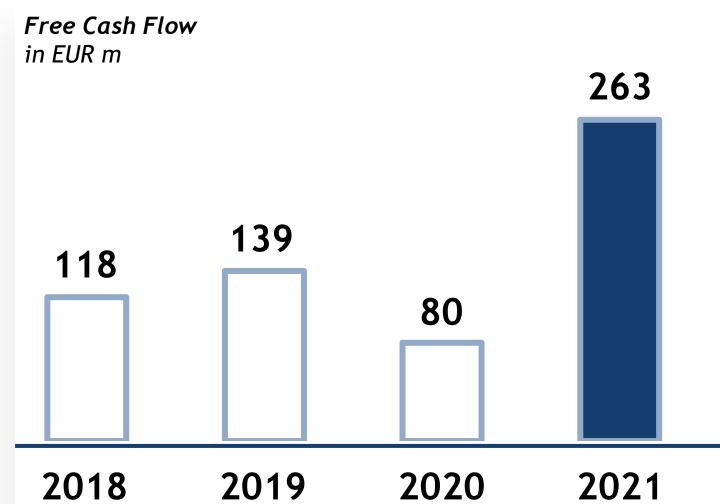
- Substantial improvement
 - Output and earnings increase in Slab Track and tunnelling
 - Negative result 2021 due to a provision
- Careful project acquisition with less risk tolerance
- ▶ Higher order book due to selected new projects (e. g. U2 Vienna) and increase of Slab Track/tunnelling projects

- International demand in Slab Track offers expansion potential
- ▶ Pipeline in tunnelling expected
- ▶ Selective growth in Project Markets with strict risk management



Working Capital and Free Cash Flow 2021





- Increase in working capital as a result of first-time consolidations
- Operational Working Capital decreased
- Working capital/asset management remains in focus

- Contribution of net result to improvement of EUR 113m (>50%)
- Higher cash conversion as a proof for capability of cash management

Definitions Working Capital: Current assets - current liabilities; Operational Working Capital excludes first-time consolidation effects

Green and Lean. PORR's Strategic Evolution



GREEN

- From best-in-class to best in class in sustainable construction
- Evolution in technology needs as a must-have



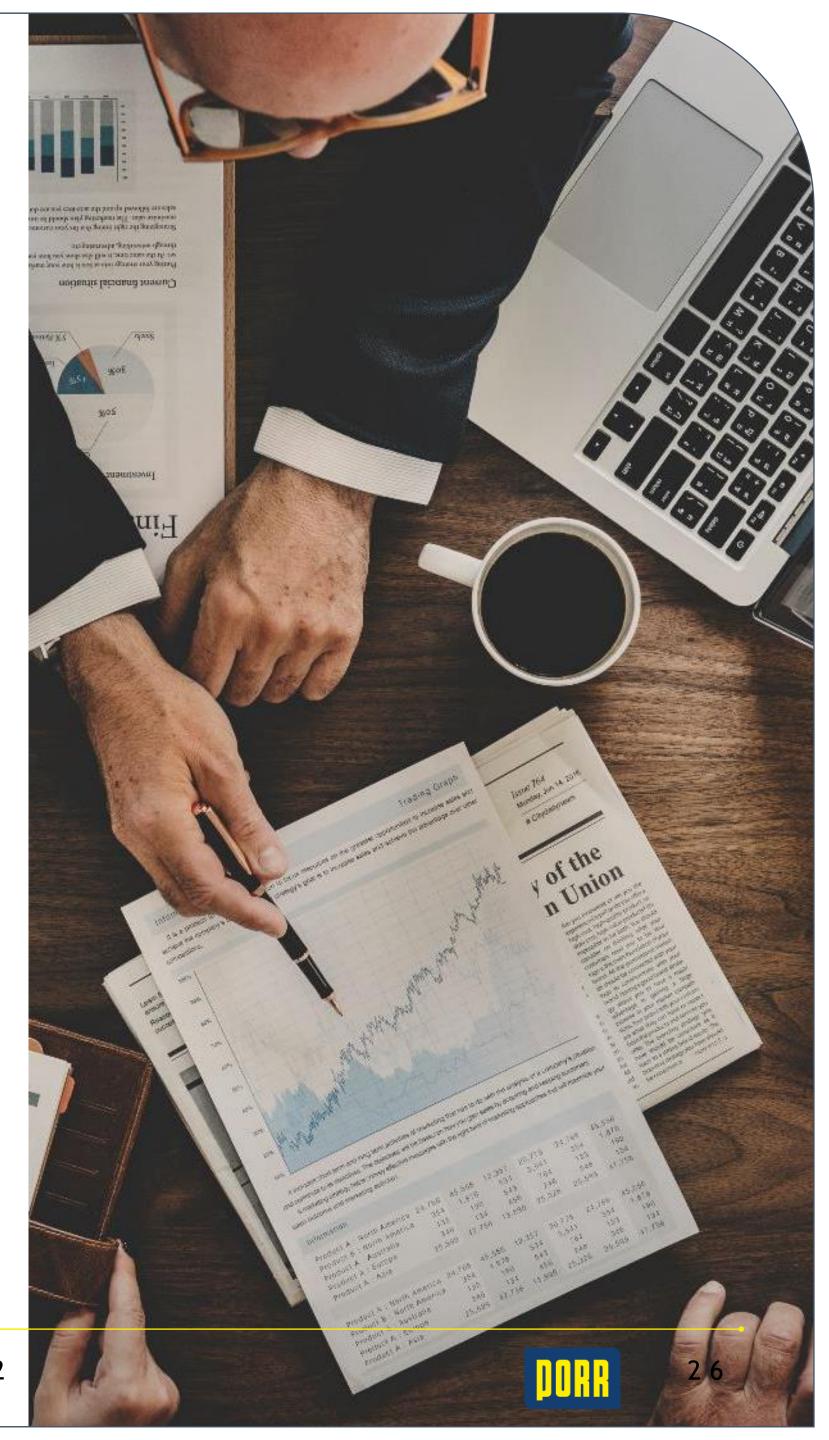
AND

- Setting a partnering standard
- Evolution in client and stakeholder needs - holistic approach

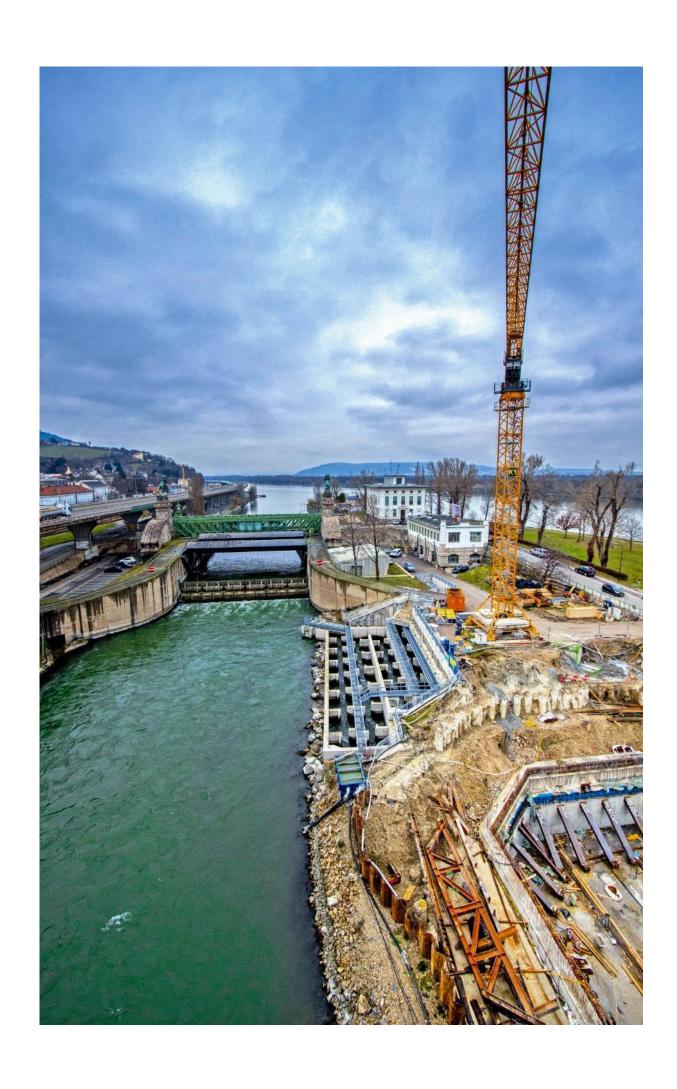


LEAN

- Lean approach in management and organisational behaviour
- Evolution in construction via LEAN Design and Construction



Green. The New Reality



- Design & Engineering circular engineering via BIM and LEAN Design experts in-house, virtual reality, innovation
- Modern energy concepts climate neutral buildings, city geothermal approaches, energy efficient facades, etc.
- Renewable, recyclable, compostable materials 17 recycling sites in Austria, usage of recycled concrete and steel, wood, etc.
- Cradle-to-cradle® (C2C) projects like the woodhybrid office in Dusseldorf will become imperative
- Supply chain optimisation transparency and reduction on CO₂, LEAN Design and Construction

Lean. PORR's Future of Construction



Lean at management level

- Lean in management less layers of hierarchy
- Lean in organisation value added processes

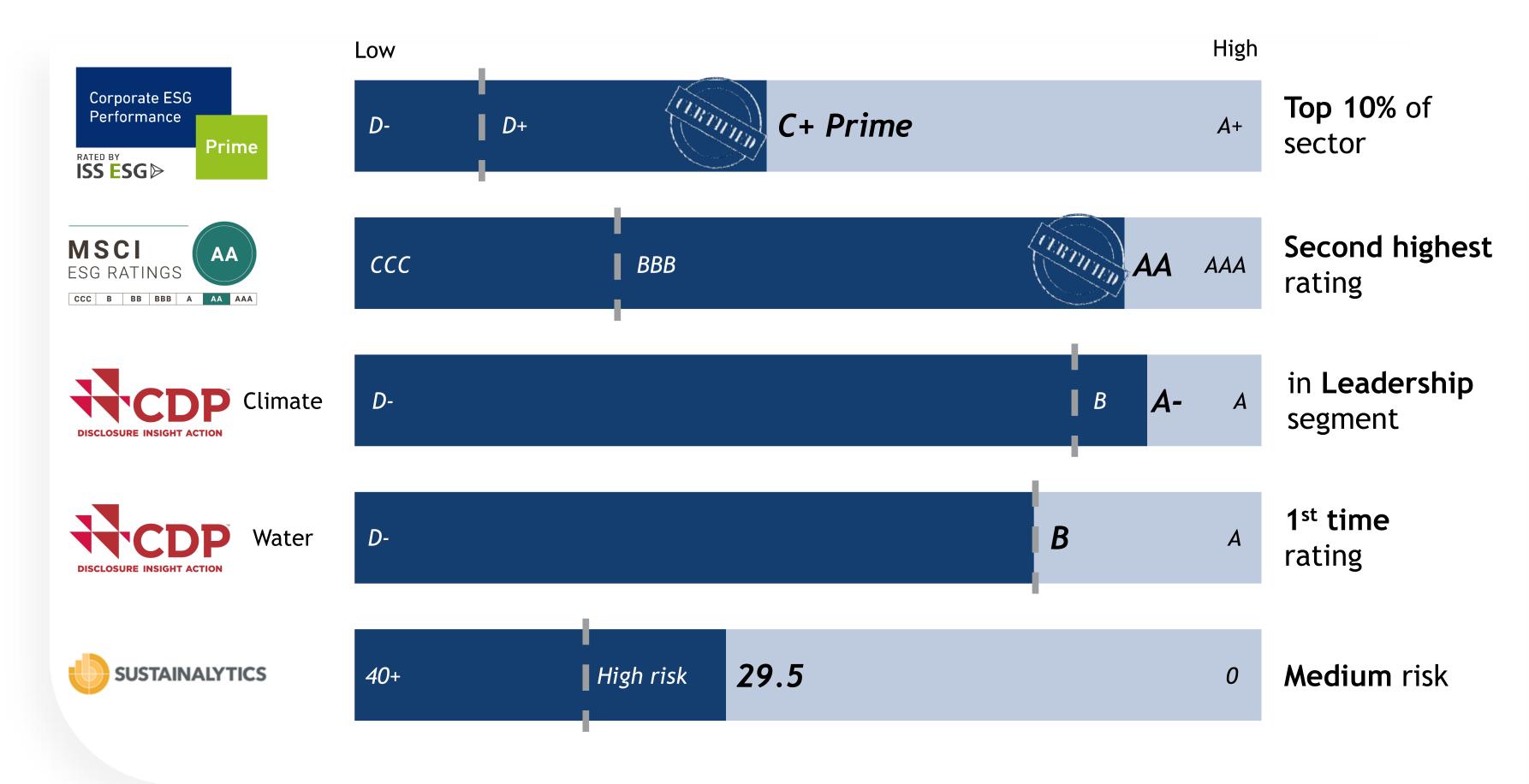


Lean at operational level

- LEAN Design optimise value, minimise waste in the planning
- LEAN Construction operational efficiency

ESG on Track

PORR score
Sector average



LEAN - Focus On Customers And Value

LEAN Design

- ✓ Project management system
- Communication of planning teams
- ✓ Process mapping
- ✓ Reduction of delays in information flow
- ✓ "Big Room" streamlines planning and optimises interfaces

Planning phase

LEAN Construction

- ✓ Coordination
- Every team and every trade is integrated from the outset
- Construction schedules and work group synchronisations
- ✓ Workshops and coaching sessions
- ✓ Project support

Implementation phase



LEAN Project Delivery

- Engaging all designers: clients, partners, professionals
- ✓ Continuous elimination of waste
- ✓ Time and resource optimisation
- √ "Last Planner® system"

Focus on the essentials

18

Number of current LEAN projects



Example project:
Graz Reininghaus Q6 Nord

The New Normal - Building Information Modeling

Basic ingredients

Team

Collaboration Communication Identification

Technology

Responsibilities **Training** Culture

Data management Data formats Data sharing Software Hardware

Processes

Calculation Construction scheduling Quantity calculation Site logistics Coordination & support

Planning

Standards

BIM standards Project guidelines Management policies

Efficient outcome



Interdisciplinary planning at the 3D model



Construction process simulations



Collision control & model inspection



Process optimisation & automatisation



Model-based quantity & cost calculation



Visualisation



Machine steering

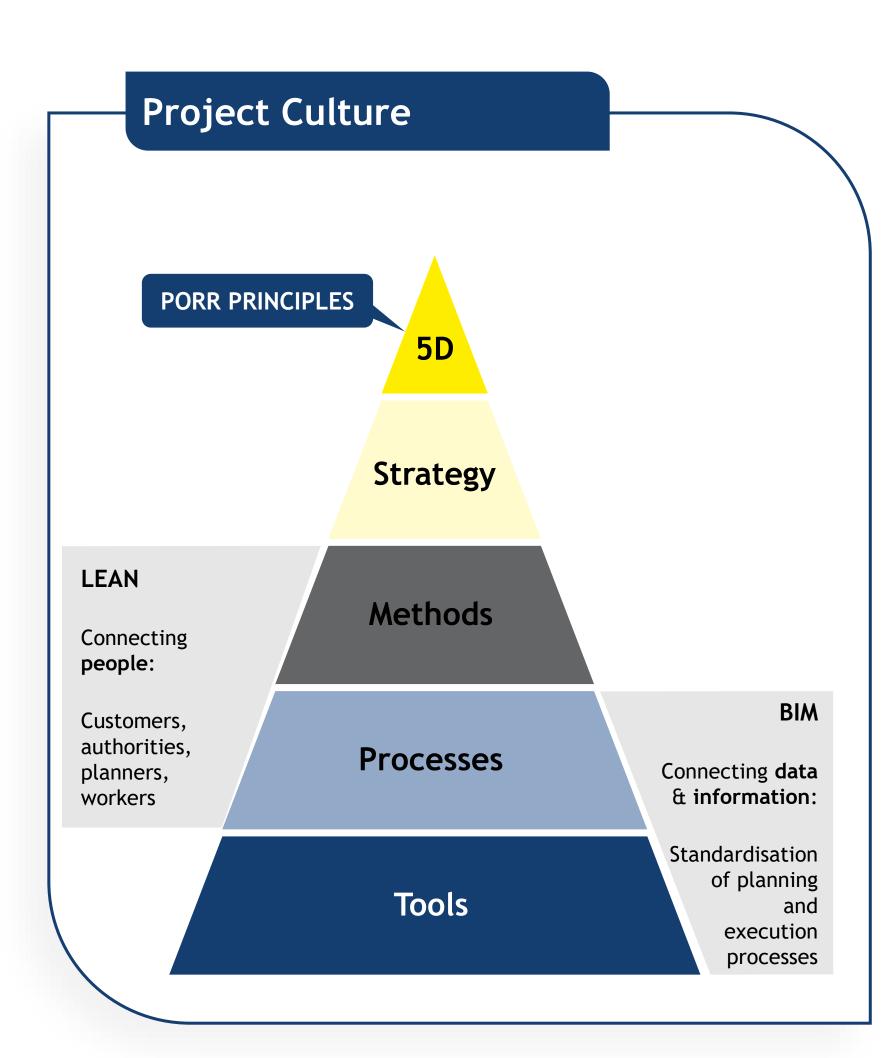


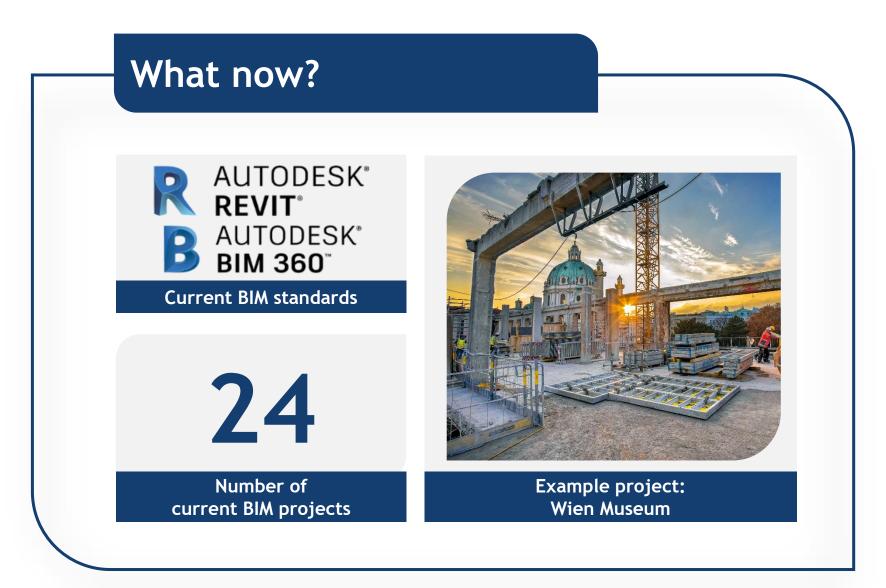
As-built documentation



Facility management

LEAN & BIM as Parts of PORR's Mindset

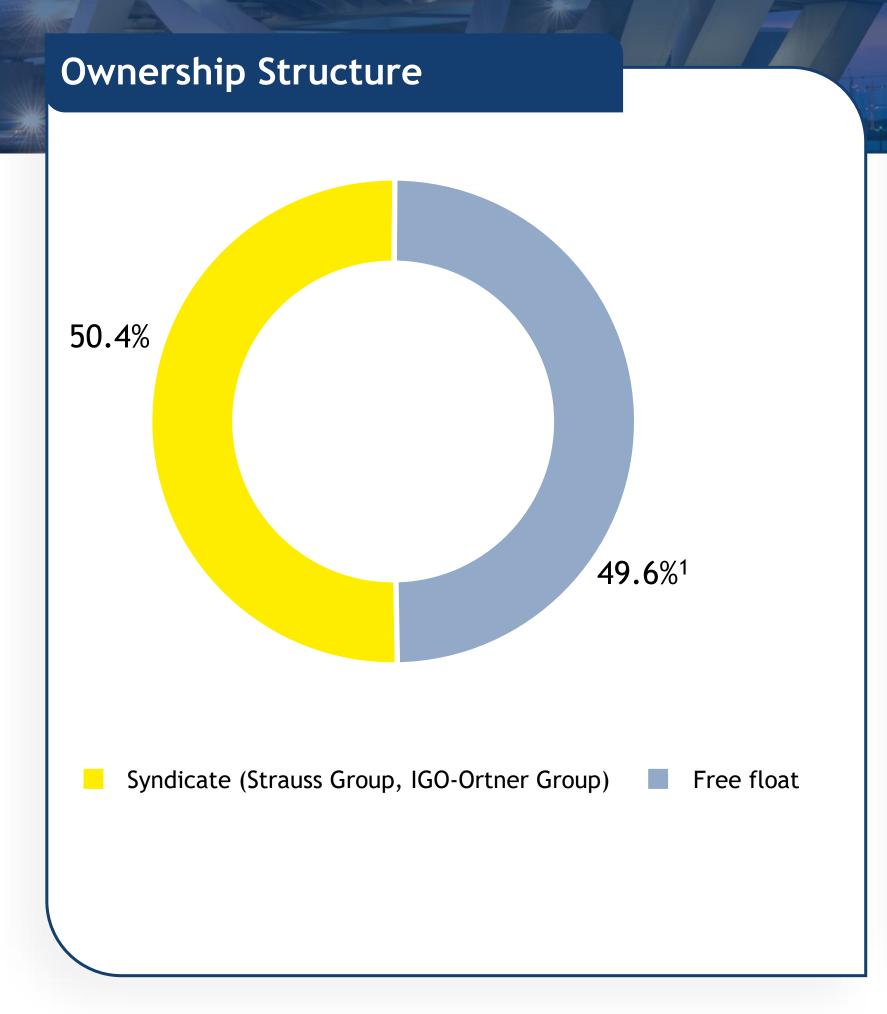




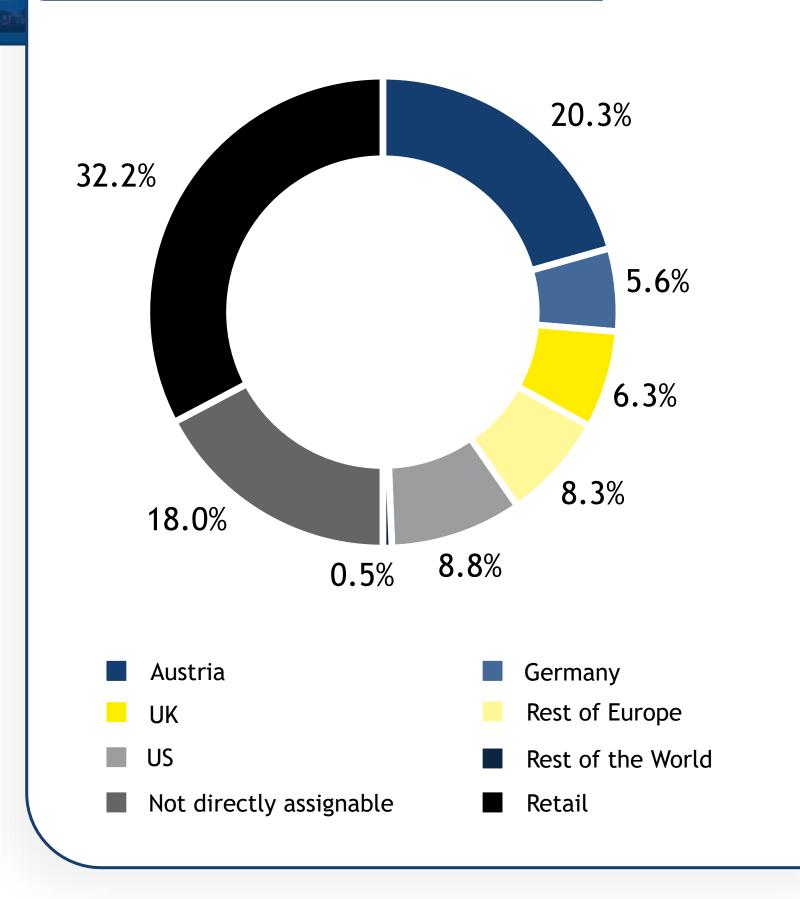
What's next?

- ✓ BIM Summit & BIM Journey
- Expansion of centralised development platform by BIM Excellence
- ✓ New BIM project segments:
 - Tunnelling
 - Special civil engineering

Stable Shareholder Structure



Free Float - Geographical Split

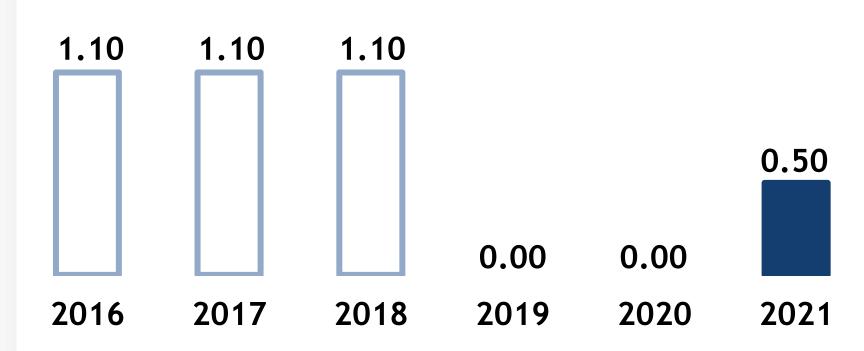


¹ thereof 4.34% Heitkamp Construction AG and 2.97% PORR Management and PORR AG (treasury shares)



Dividend

Dividend per share in EUR



Earnings per share in EUR



2.09

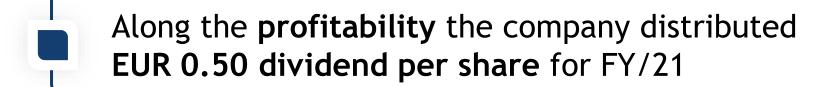
1.88

0.50

(2.28)

1.18

Commitment to a dividend policy with a payout ratio of 30% to 50%







Key Financials

Key Earnings Figures (EUR m)	Q1-3 2022	% ∆	Q1-3 2021
Production output ¹	4,524.5	9.4%	4,134.8
Revenue	4,150.4	11.5%	3,722.9
EBT	57.5	35.4%	42.5
Net profit for the period	43.4	65.0%	26.3
Key Assets and Financial Figures (EUR m)	30.09.2022	% Δ	31.12.2021
Total assets	4,158.7	2.3%	4.065,0
Equity	768.9	(6.7%)	824.4
Equity ratio	18.5%	(1.8PP)	20.3%
Net debt (+)/ net cash (-) ²	190.0	< (100.0%)	(65.3)
Key Share Data	30.09.2022	% ∆	31.12.2021
Number of shares	39,278,250	-	39,278,250
Market capitalisation (in EUR m)	353.5	(34.5%)	539.7

Rounding differences may appear

¹ Output of consortiums and all associates are included proportionally in production output which deviates from revenues pursuant to IFRS.

² Net debt adjustment

Consolidated Income Statement

EUR m	Q1-3 2022	Q1-3 2021	% Δ Q1-3 22/21	2021
Production output ¹	4,524.5	4,134.8	9.4%	5,727.3
Revenue	4,150.4	3,722.9	11.5%	5,169.8
EBITDA	212.2	197.8	7.3%	287.5
in % of Production output	4.7%	4.8%	(0.1PP)	5.0%
EBIT	71.0	55.8	27.1%	95.2
in % of Production output	1.6%	1.4%	0.2PP	1.7%
EBT	57.5	42.5	35.4%	85.4
in % of Production output	1.3%	1.0%	0.2PP	1.5%
Profit for the period	43.4	26.3	65.0%	61.4

Rounding differences may appear

DORR

¹ Output of consortiums and all associates are included proportionally in production output which deviates from revenues pursuant to IFRS.

Key Ratios

EUR m	Q1-3 2022	Q1-3 2021	% Δ Q1-3 22/21	2021
Production output ¹	4,524.5	4,134.8	9.4%	5,727.3
Revenue	4,150.4	3,722.9	11.5%	5,169.8
Ratio of profit/loss of companies at equity	1.0%	1.4%	(0.4PP)	1.1%
Material cost ratio ²	(62.8%)	(59.3%)	(3.5PP)	(60.2%)
Personnel cost ratio	(22.6%)	(23.1%)	0.5PP	(22.3%)
Others ³	(2.7%)	(4.2%)	1.6PP	(3.9%)

Rounding differences may appear, ratios in percentage of production output

¹ Output of consortiums and all associates are included proportionally in production output which deviates from revenues pursuant to IFRS.

² Cost of materials = material expenses + purchased services

³ Own work capitalised in non-current assets included

Balance Sheet Key Figures

EUR m		30.09.2022	31.12.2021	30.09.2021
	Non-current assets	1,450.9	1,448.9	1,291.4
Assets	Current assets	2,707.8	2.616.1	2,494.3
	Total assets	4,158.7	4,065.0	3,785.7
Equity & liabilities	Equity ¹	768.9	824.4	645.4
	Non-current liabilities	725.3	826.1	780.4
	Current liabilities	2,664.5	2,414.5	2,359.9
	Total equity and liabilities	4,158.7	4,065.0	3,785.7
Ratios:	Net debt (+) / Net cash (-) ²	190.0	(65.3)	315.0
	Equity ratio	18.5%	20.3%	17.1%

¹ Incl. Non-controlling interests

² Bonds & SSD plus financial liabilities less cash and cash equivalents and securities classified as current assets (investment certificates).

³ The definition of net debt and net cash was retrospectively adjusted as of 31.12.2021 to make it more transparent.

Balance Sheet Assets

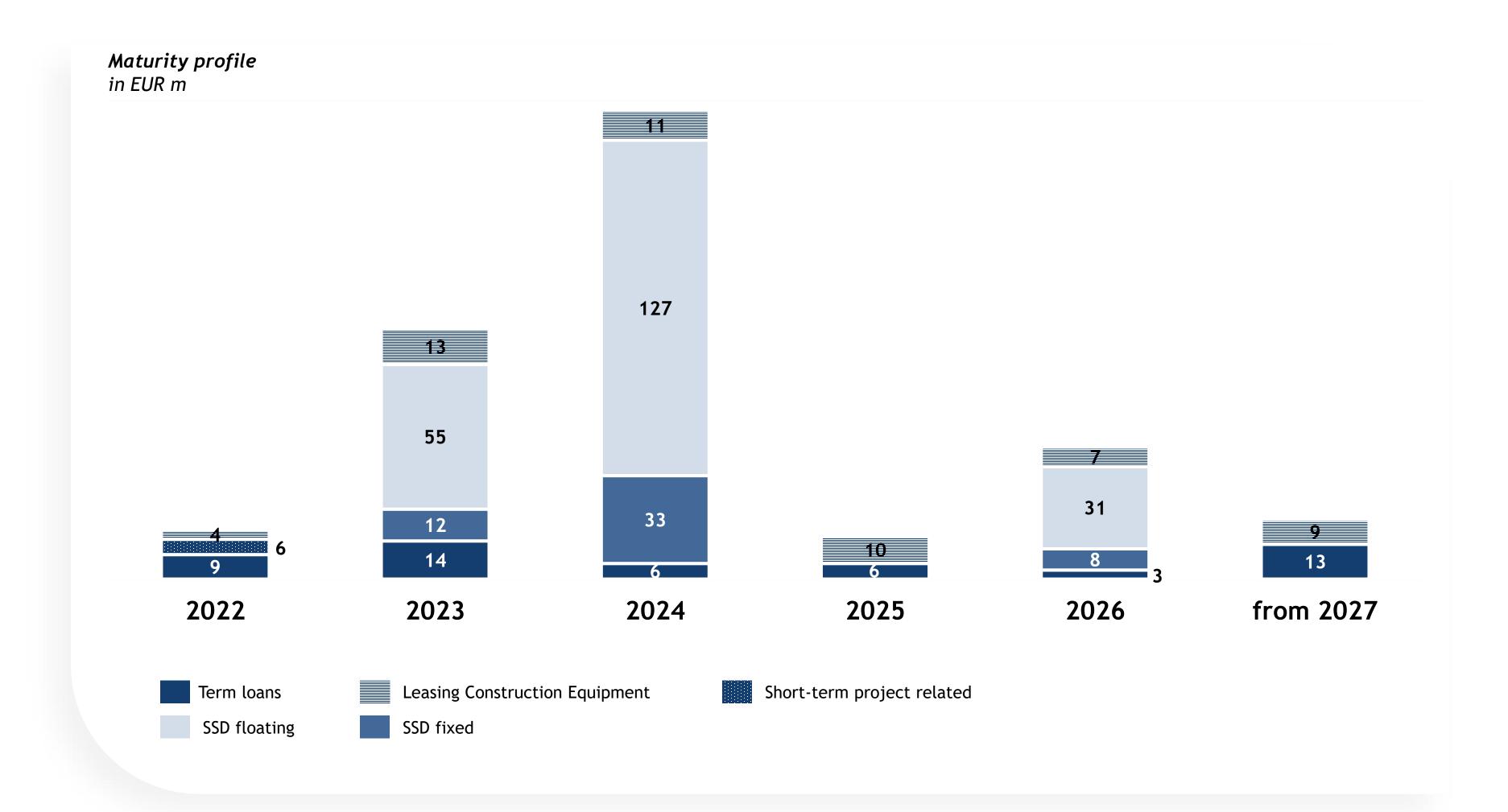
EUR m		30.09.2022	31.12.2021	% Δ '22	30.09.2021
	Intangible assets	187.3	187.5	(0.1%)	154.1
δί	Property, plant and equipment	1,047.9	1,028.7	1.9%	927.7
assets	Investment property	24.0	25.5	(5.7%)	29.4
	Shareholdings in comp. acc. f. u. t. equity method	76.3	85.4	(10.7%)	91.1
Non-current	Other financial assets	8.7	34.9	(75.1%)	36.5
ท-ด	Other non-current financial assets	72.6	67.4	7.6%	43.0
2	Deferred tax assets	34.2	19.6	74.4%	9.6
	Total non-current assets	1,450.9	1,448.9	0.1%	1,291.4
	Inventories	139.7	93.0	50.1%	88.1
10	Trade receivables	1,802.8	1,494.9	20.6%	1,714.6
assets	Other financial assets	171.3	156.1	9.7%	195.4
	Other receivables and current assets	88.7	68.5	29.4%	74.1
Current	Cash and cash equivalents	466.0	765.0	(39.1%)	379.1
	Assets held for sale	39.4	38.5	2.2%	43.0
	Total current assets	2,707.8	2,616.1	3.5%	2,494.3

Equity and Liabilities

EUR m	1	30.09.2022	31.12.2021	% Δ '22	30.09.2021
	Share capital	39.3	39.3	-	29.1
	Capital reserve	358.8	358.8	-	251.3
ity	Profit-participation rights/hybrid capital	247.7	300.0	(17.4%)	297.3
Equity	Other reserves	87.0	92.5	(5.9%)	47.5
	Non-controlling interest	36.1	33.9	6.7%	20.3
	Total equity	768.9	824.4	(6.7%)	645.4
	Bonds and bonded loans (Schuldscheindarlehen)	264.8	294.7	(10.1%)	320.2
	Provisions	362.4	402.8	(10.0%)	396.8
	Financial liabilities	429.7	444.9	(3.4%)	413.9
es	Trade payables	1,400.5	1,164.0	20.3%	1,197.1
Liabilities	Other financial liabilities	67.4	57.7	16.8%	50.7
Liab	Other liabilities	773.2	803.6	(3.8%)	686.9
	Tax payables	86.7	68.7	26.3%	66.0
	Liabilities held for sale	5.0	4.2	18.6%	8.6
	Total liabilities	3,389.8	3,240.6	4.6%	3,140.3

Rounding differences may appear

Balanced Maturity Profile as of 30.09.2022



Top Order Intakes 2021/2022

- Design & Build expressway Sibiu Pitesti, Sec. 4/RO/311.4m
- Office Bldg. Sellerstraße, Berlin/DE/65.7m
- Bayer SOL-1, Leverkusen/ DE/46.5m
- Retirement home Wilhelmsburg Quartier, Hamburg/DE/38.6m
- Bldg. Green 21, Vienna/ AT/35.5m

• Waste to Energy plant, Rzeszów/PL/62.4m

- Nova Paka bypass/CZ/52.9m
- Modernisation of Harbour, Constanța/RO/50.1m
- Public Transport Infrastructure Revitalisation, Reşiţa/RO/45.5m
- Interior Works VIO Plaza, Vienna/AT/33.1m

Q4 21

Q1 22 Q2 22

Q3 22

- Drammen Bybrua, Drammen/NO/79.4m
- ARGE Stadtstraße, Vienna/AT/77.6m
- A9 express way general renovation, Edlach-Gaishorn/AT/59.1m
- S7 BL02 underground tunnel, Königsdorf/AT/35.4m
- App. Bldg. Alte Akademie, Munich/DE/29.6m

- Highbridge Horb Neckartal/DE/94.8m
- Office Building PSE/PL/90.1m
- Storage Facility, Powidz/PL/50.8m
- Additional Order Andersia Silver, Poznan/PL/40.8m
- Extension Campus TH OWL, Lemgo/DE/35.5m
- Data Center, Jawczyce/PL/35.5m

Coverage

Institution	Analysts	Price Target	Recommendation	Last Update
Warburg Research	Philipp Kaiser	20.0	Buy	07.10.2022
FMR Research	Winfried Becker	17.9	Buy	05.09.2022
SRC Research	Stefan Scharff Christopher Mehl	17.5	Buy	31.08.2022
Raiffeisen Bank International	Markus Remis	17.5	Buy	30.08.2022
Kepler Cheuvreux	Torsten Sauter	13.75	Hold	30.08.2022
ERSTE Group	Michael Marschallinger	16.0	Buy	30.08.2022

Investor Relation Information for PORR AG

Share Information

Share price¹ EUR 12.00

Market capitalisation EUR 471.3m

Official market Vienna Stock Exchange

Prime Market

Number of shares

outstanding

39,278,250

Ticker symbol

POS VI

ISIN

AT0000609607

Upcoming Events

6 Feb 2023: Interest payment

Hybrid bond 2020

30 Mar 2023: Publication

Annual Financial Report 2022

18 Apr 2023: Record Date for the attendance

of the 143rd AGM

28 Apr 2023: 143rd

Annual General Meeting

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Further Details

Website https://porr-group.com/en/investor-

relations/

¹ Share and market cap data as of 25 November, 2022